

Personnel Policy

Borough of Atlantic Highlands



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Borough of Atlantic Highlands Personnel Policy

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GENERAL PERSONNEL POLICY:

It is the policy of the Borough of Atlantic Highlands to treat employees and prospective employees in a manner consistent with all applicable employment laws and regulations. The personnel policies and procedures of the Borough of Atlantic Highlands shall apply to all employees, volunteers, elected or appointed officials and independent contractors. In the event there is a conflict between these rules and any collective bargaining agreement, personnel services contract, or Federal or State law including the Attorney General's guidelines with respect to Police Department personnel matters, the terms and conditions of that contract or law shall prevail. In all other cases, these policies and procedures shall prevail.

All employees, officers and Department Heads shall be appointed and promoted by the Borough Administrator unless otherwise dictated by Borough Ordinance. No person shall be employed or promoted unless there exists a position created by an ordinance adopted by the Mayor and Council of the Borough of Atlantic Highlands as well as the necessary budget appropriation and salary ordinance.

The Borough Administrator and all managerial/supervisory personnel are authorized and responsible for personnel policies and procedures. The Mayor and Council of the Borough of Atlantic Highlands have appointed the Atlantic Highlands Borough Municipal Clerk to assist the Borough Administrator with the implementation of personnel practices. The Borough Administrator and the Borough Municipal Clerk shall also have access to the Borough Attorney appointed by the Mayor and Council of the Borough of Atlantic Highlands for guidance in personnel matters.

As a general principle, the Borough of Atlantic Highlands has a "no tolerance" policy towards workplace wrongdoing. Atlantic Highlands officials, employees, volunteers and independent contractors are to report anything perceived to be improper. The Borough of Atlantic Highlands believes strongly in an Open Door Policy and encourages employees to talk with their supervisor, Department Head, Administrator, Borough Municipal Clerk or the Borough Attorney concerning any problem.

The Personnel Policies and Procedures Manual adopted by the Borough of Atlantic Highlands is intended to provide guidelines covering public service by Borough of Atlantic Highlands employees and is not a contract. This manual contains many, but not necessarily all of the rules, regulations, and conditions of employment for Atlantic Highlands personnel. The provisions of this manual may be amended and supplemented from time to time without notice and at the sole discretion of the Borough of Atlantic Highlands.

Policies of the Borough of Atlantic Highlands will comply with requirements of any collective bargaining agreements with union employees, where applicable. The Borough recognizes PBA Local #242 of New Jersey, the Atlantic Highlands Municipal Supervisors Association (MSA) and the Atlantic Highlands Municipal Employees Association (MEA) as the bargaining agents for the establishment of salaries, wages, hours and other conditions of employment for employees represented by the union / associations. This recognition, however, shall not be interpreted as having the effect of or in any way voiding the rights of employees under Chapter 303, Laws of 1968, N.J.S.A. 34:13A-1 et seq. (Employer / Employee Relations Act).

To the maximum extent permitted by law, the employment practices of the Borough of Atlantic Highlands shall operate under the legal doctrine known as “employment at will.” Within Federal and State law and any applicable bargaining unit agreement, the Borough of Atlantic Highlands shall have the right to terminate an employee at any time and for any reason, with or without notice, except the Borough of Atlantic Highlands shall comply with all Federal and State legal requirements requiring notice and an opportunity to be heard in the event of discipline or dismissal.

SECTION ONE

Policies Relating to Employee Rights and Obligations:

Anti-Discrimination Policy:

The Borough of Atlantic Highlands is committed to the principle of equal employment opportunity and anti-discrimination pursuant to Title VII of the 1964 Civil Rights Act as amended by the Equal Opportunity Act of 1972 and the New Jersey Law against Discrimination (LAD). Under no circumstances will the Borough of Atlantic Highlands discriminate on the basis of sex, race, creed, color, religion, national origin, ancestry, age, marital or political status, affectional or sexual orientation, domestic partnership status, civil union status, atypical heredity, cellular or blood trait, genetic information, disability (including AIDS or HIV infection), pregnancy (including pregnancy related medical condition) childbirth, liability for service in the United States armed forces, gender identity or expression and/or any other characteristic protected by law. Decisions regarding the hiring, promotion, transfer, demotion or termination are based solely on the qualifications and performance of the employee or prospective employee. If any employee or prospective employee feels they have been treated unfairly, they have the right to address their concern with their supervisor, or if they prefer their Department Head, Borough Administrator or Borough Attorney.

Americans with Disabilities Act Policy:

In compliance with the Americans with Disabilities Act, the ADA Amendments Act and the New Jersey Law Against Discrimination as amended by the New Jersey Pregnant Worker's Fairness Act (LAD), The Borough of Atlantic Highlands does not discriminate based on disability, pregnancy, pregnancy related to medical condition or childbirth. The Borough of Atlantic Highlands will endeavor to make every work environment handicap assessable and all future construction and renovation of facilities will be in accordance with applicable barrier-free Federal and State regulations and the Americans with Disabilities Act Accessibility Guidelines, as well as the ADA Amendments Act.

It is the policy of the Borough of Atlantic Highlands to comply with all relevant and applicable provisions of the Americans with Disabilities Act, the ADA Amendments Act and the LAD. We will not discriminate against any employee or job applicant with respect to any terms, conditions, or privileges of employment on the basis of a known or perceived disability, pregnancy, childbirth or pregnancy related medical condition. We will also make reasonable accommodations to known physical or mental limitations of all employees and applicants with disabilities or pregnancy, provided that the individual is otherwise qualified to safely perform the essential functions of the job and also provided that the accommodation does not impose undue hardship on the Borough of Atlantic Highlands.

The Borough Administrator shall engage in an interactive dialogue with disabled/pregnant employees and prospective disabled/pregnant employees to identify reasonable accommodations or their respective physician. All decisions with regard to reasonable accommodation shall be made by the Borough Administrator. Employees who are assigned to a new position as a reasonable accommodation will receive the salary for their new position.

The Americans with Disabilities Act does not require the Borough of Atlantic Highlands to offer permanent “light duty”, relocate essential job functions, or provide personal use items such as eyeglasses, hearing aids, wheelchairs, etc.

Employees should also offer assistance, to the extent possible, to any member of the public who requests or needs an accommodation when visiting the Borough of Atlantic Highlands facilities. Any questions concerning proper assistance should be directed to the Borough Administrator.

Contagious or Life Threatening Illnesses Policy:

The Borough of Atlantic Highlands encourages employees with contagious diseases or life-threatening illnesses to continue their normal pursuits, including work, to the extent allowed by their condition. The Borough of Atlantic Highlands shall make reasonable accommodations to known physical and mental limitations of all employees, provided that the individual is otherwise qualified to safely perform the essential functions of the job and also provided that the accommodation does not impose an unreasonable hardship on the Borough of Atlantic Highlands.

The Borough of Atlantic Highlands will take reasonable precautions to protect such information from inappropriate disclosure, including the following:

- Medical information may be disclosed with the prior written informed consent of the person who is the subject of the information.
- Information may be disclosed without the prior written consent to qualified individuals for the purpose of conducting management audits, financial audits, and program evaluations, but these individuals shall not identify, either directly or indirectly, the person who is the subject of the record in a report or evaluation, or otherwise disclose the person’s identity in any manner. Information shall not be released to these individuals unless it is vital to the audit or evaluation.
- Information may be disclosed to the Department of Health as required by State or Federal law.

Managers, Supervisors and other employees have a responsibility to maintain the confidentiality of employee medical information. Anyone inappropriately disclosing such information shall be subject to disciplinary action.

Safety Policy:

The Borough of Atlantic Highlands will provide a safe and healthy work environment and shall comply with the Public Employees Occupational Safety and Health Act (PEOSHA). The Borough of Atlantic Highlands is equally concerned about the safety of the public. Consistent with this policy, employees will receive periodic safety training and will be provided with appropriate safety equipment. Employees are responsible for observing safety rules and using available safety devices including personal protective equipment. Failure to do so constitutes grounds for disciplinary action. Any occupational or public unsafe condition, practice, procedure or act must be immediately reported to the Supervisor or Department Head. Any on-the-job accident or accident involving Borough of Atlantic Highlands facilities, equipment or motor vehicles must also be immediately reported to the Supervisor or Department Head.

The Borough of Atlantic Highlands has appointed a Safety Committee that meets on a regular basis to discuss and recommend solutions to safety problems. Employees are encouraged to discuss safety concerns with their Safety Committee Representative.

Transitional Duty Policy:

The Borough of Atlantic Highlands will endeavor to bring employees with temporary disabilities back on the job as soon as possible and may assign transitional duty to employees who temporarily cannot perform the essential functions of their positions because of injury or illness. Transitional duty is not guaranteed and will not exceed forty-five workdays. If a department already has one employee on transitional duty, it is unlikely that another employee from that department will be assigned transitional duty.

An employee requesting transitional duty or the Workers Compensation Physician shall notify the Borough Administrator as soon as the temporarily disabled employee is able to return to work with restrictions. Transitional duty will only be assigned if the employee will probably be able to perform the essential functions of the position after the transitional duty period. The Borough Administrator will consult with the Department Head to determine if there is any meaningful work that can be performed consistent with the restrictions. Transitional duty assignments may be in any department and not just the employee's normal department. The Borough Administrator will decide if it is in the best interest of the Borough of Atlantic Highlands to approve a transitional duty request and will notify the employee of the decision. The Borough of Atlantic Highlands reserves the right to terminate the transitional duty assignment at any time without cause.

Employees may not refuse transitional duty assignments that are recommended by the Workers Compensation Physician. In such cases, failure to report to work as directed shall constitute immediate grounds for dismissal. If the employee believes that the transitional duty assignment is beyond the employee's abilities, the employee may request a meeting with the Borough Administrator who will render a written response within 24 hours.

Employees on transitional duty will receive their regular salaries and are prohibited from engaging in any outside employment of any kind unless they receive prior written approval from the Borough Administrator. If transitional duty is approved, the employee or Workers Compensation Physician must keep the Borough Administrator informed of the medical progress. (Employees assigned to transitional duty will be allotted time off to attend medical or physical therapy appointments but must request leave time for any other reason.) If at the end of transitional duty period the employee is not able to return to work without restrictions, the Borough of Atlantic Highlands reserves the right at its sole discretion to extend the transitional duty or place the employee back on Workers Compensation or disability. This policy does not affect an employee's rights under the Americans with Disabilities Act, the Family and Medical Leave Act, the Fair Labor Standards Act, the Contagious or Life Threatening Illnesses Policy or other Federal or State law.

Drugs and Alcohol Policy:

The Borough of Atlantic Highlands recognizes that the possession or use of unlawful drugs and the abuse of alcohol pose a threat to the health and safety of all employees. Any employee who is observed by a Supervisor or Department Head to be intoxicated or under the influence of alcohol or drugs during working hours or is under reasonable suspicion of same shall be immediately tested and is subject to discipline up to and including termination. The supervisor or Department Head will immediately report any reasonable suspicions to the Borough Administrator.

An employee will be required to submit to alcohol, drug or controlled substance testing when the employee's work performance causes a reasonable suspicion that that employee is impaired due to current intoxication, drug or controlled substance use, or in cases where employment has been conditioned upon remaining alcohol, drug, or controlled dangerous substance free following treatment. Refusal to submit to testing when requested may result in immediate disciplinary action, including termination. Supervisors or Department heads that observe behavior constituting reasonable suspicion are required to institute testing and do not have the option of sending the employee home as an alternative.

The manufacturing, distribution, dispensation, possession, and use of alcohol or unlawful drugs on Borough of Atlantic Highlands premises or during work hours by employees is strictly prohibited.

Employees must notify their supervisor within five (5) days of conviction for a drug or alcohol related violation, whether or not the violation occurred in the workplace.

Employees who are required to maintain a Commercial Driver's License (CDL) are subject to random drug testing as required by the federal government.

Employees using prescription drugs that may affect job performance or safety must notify their Supervisor or Department Head who is required to maintain the confidentiality of any information regarding an employee's medical condition in accordance with the Health Insurance Portability and Protection Act. Borough of Atlantic Highlands personnel who hold a Commercial Driver's License (CDL) are subject to the provisions of the Commercial Driver's Licenses Drug and Alcohol Testing Policy. A program to assist employees who may have a drug/alcohol problem is provided through the Borough of Atlantic Highlands Employee Assistance Program.

No prescription drug should be used by any person other than the individual to whom it is prescribed. Such substances or non-prescription (over-the-counter) drugs should be used only as prescribed or indicated. Employees are prohibited from consuming prescription drugs that are not prescribed in their name on Borough of Atlantic Highlands property or while performing Borough of Atlantic Highlands business. Soliciting or distributing prescription drugs for or to other employees is also strictly prohibited.

Workplace Violence Policy:

The Borough of Atlantic Highlands will not tolerate workplace violence. Violent acts or threats made by an employee against another person or property are cause for immediate dismissal and will be fully prosecuted. This includes any violence or threats made on Borough of Atlantic Highlands property, at Borough of Atlantic Highlands events or under other circumstances that may negatively affect the Borough of Atlantic Highlands ability to conduct business.

Prohibited conduct includes:

- Causing physical injury to another person;
- Making threatening remarks;
- Aggressive, hostile, or bullying behavior that creates a reasonable fear of injury to another person or subjects another individual to emotional distress;
- Intentionally damaging employer property or property of another employee;
- Unauthorized possession of a weapon while on Borough of Atlantic Highlands property or while on Borough of Atlantic Highlands business except with the authority of the Police Chief; and
- Committing acts motivated by, or related to, sexual harassment or domestic violence.

Any potentially dangerous situations must be immediately reported. The Borough of Atlantic Highlands will actively intervene in any potentially hostile or violent situation.

General Anti-Harassment Policy:

It is the Borough of Atlantic Highlands policy to prohibit harassment of an employee by another employee, management representative, supplier, volunteer, or business invitee on the basis of actual or perceived sex, race, creed, color, religion, national origin, ancestry, age, marital or political status, affectional or sexual orientation, domestic partnership status, civil union status, atypical heredity, cellular or blood trait, genetic information, disability (including AIDS or HIV infection), gender identity or expression, liability for service in the United States armed forces, and/or any other characteristic protected by law. Harassment of non-employees by our employees is also prohibited. While it is not easy to define precisely what harassment is, it includes slurs, epithets, threats, derogatory comments, unwelcome jokes, teasing, caricatures or representations of persons using electronically or physically altered photos, drawings or images and other similar verbal, written, printed or physical conduct.

If an employee is witness to or believes to have experienced harassment, immediate notification of the supervisor or other appropriate person should take place. See the Employee Complaint Policy.

Harassment of any employees, in connection with their work, by non-employees may also be a violation of this policy. Any employee who experiences harassment by a non-employee, or who observes harassment of an employee by a non-employee should report such harassment to the supervisor. Appropriate action will be taken against any non-employee.

Notification of appropriate personnel of any harassment problem is essential to the success of this policy and the Borough of Atlantic Highlands generally. The Borough of Atlantic Highlands cannot resolve a harassment problem unless it knows about it. Therefore, it is the responsibility of all employees to bring those kinds of problems to attention of the appropriate officials so that steps are taken to correct them.

Violation of this harassment policy will subject employees to disciplinary action, up to and including immediate discharge.

Anti-Sexual Harassment Policy:

It is the Borough of Atlantic Highlands policy to prohibit sexual harassment of an employee by another employee, management representative, supplier, volunteer, or business invitee. The Borough of Atlantic Highlands prohibits sexual harassment from occurring in the workplace or at any other location at which Borough of Atlantic Highlands sponsored activity takes place. Sexual harassment of non-employees by our employees is also prohibited. The purpose of this policy is not to regulate personal morality or to encroach upon one's personal life, but to demonstrate a strong commitment to maintaining a workplace free of sexual harassment.

Unwelcome sexual advances, requests for sexual favors and other verbal, physical or visual conduct of a sexual nature constitute harassment when:

- Submission to such conduct is made either explicitly or implicitly a term or condition of an individual's employment;
- Submission to or rejection of such conduct by an individual is used as the basis for an employment decision affecting the individual; or
- Such conduct has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive work environment.

Regarding unwelcome sexual advances toward non-employees, requests for sexual favors and other verbal, physical or visual conduct of a sexual nature constitute harassment when:

- Submission to such conduct is made either explicitly or implicitly in exchange for a benefit;
- Submission to or rejection of such conduct by an individual is used as the basis for a decision affecting the individual; or
- Such conduct has the purpose or effect of unreasonably interfering with an individual's activities or creating an intimidating, hostile or offensive environment.

Sexual harassment may include unwanted sexual advances; offering employment benefits in exchange for sexual favors; visual conduct (leering, making sexual gestures, displaying of sexually suggestive objects or pictures, cartoons or posters); verbal sexual advances, propositions or requests; verbal abuse of a sexual nature; graphic verbal commentaries about an individual's body; sexually degrading words used to describe an individual; suggestive or obscene letters, caricatures or representations of persons using electronically or physically altered photos, drawings, or images; notes or invitations; and/or, physical conduct (touching, assault, impeding or blocking movements).

If an employee is witness to or believes that the employee has experienced sexual harassment, they must immediately notify their supervisor or other appropriate person. See the Employee Complaint Policy.

Harassment of Atlantic Highlands employees, in connection with their work, by non-employees may also be a violation of this policy. Any employee who experiences harassment by a non-employee, or who observes harassment of an employee by a non-employee should report such harassment to their supervisor. Appropriate action will be taken against any non-employee.

Notification by employee to appropriate personnel of any harassment problem is essential to the success of this policy and the Borough of Atlantic Highlands generally. The Borough of Atlantic Highlands cannot resolve a harassment problem unless it is reported. Therefore, it is the responsibility of all employees to bring those kinds of problems to the attention of management so that steps are necessary to correct them.

Violation of this sexual harassment policy will subject employees to disciplinary action, up to and including immediate discharge.

“Whistle Blower” Policy:

Employees have the right under the “Conscientious Employee Protection Act (CEPA)” to complain about any activity, policy or practice that the employees reasonably believe is in violation of a law, rule, or regulation promulgated pursuant to law without fear of retaliation or reprisal. This right shall be communicated to all employees in an annual letter outlining the specific employee complaint procedure and in a posted notice. A written acknowledgement that the employee received, read and understood this letter will be included in the employee’s official personnel file. The annual notice shall be in English and Spanish and must contain the name of the person who is designated to receive written notification of policies or practices that might violate CEPA. This right will also be communicated in the Employee Handbook. All complaints will be taken seriously and promptly investigated.

The Borough of Atlantic Highlands shall not take any retaliatory action or tolerate any reprisal against an employee for any of the following:

- Disclosing or threatening to disclose to a Supervisor, Department Head, the Borough Administrator, other official or to a public body, as defined in the Conscientious Employee Protection Act (N.J.S.A. 34:19-1 et seq.) an activity, policy or practice that the employee reasonably believes is in violation of a law, a rule or regulation promulgated pursuant to law;
- Providing information to, or testifying before any public body conducting an investigation, hearing, an inquiry into any violation of law, or a rule or regulation promulgated pursuant to law; or
- Objecting to, or refusing to participate in any activity, policy, or practice that the employee reasonably believes is a violation of a law, rule or regulation promulgated pursuant to law; is fraudulent or criminal; or is incompatible with a clear public policy mandate concerning the public health, safety, or welfare.

In accordance with the statute, the employee must bring the violation to the attention of the Borough of Atlantic Highlands. However, disclosure is not required where (1) the employee is reasonably certain that the violation is known to one or more officials; (2) where the employee reasonably fears physical harm; or (3) the situation is an emergency in nature. Employees are

encouraged to complain in writing using the Employee Complaint form, but may make a verbal complaint at their discretion. See Employee Complaint Policy. Under the law, the employee must give the Borough of Atlantic Highlands a reasonable opportunity to correct the activity, policy or practice. The administration of whistle blower complaints is not subject to the limitations in the Grievance Policy.

Employee Complaint Policy:

Employees who observe actions they believe to constitute harassment, sexual harassment, or any other workplace wrongdoing should immediately report the matter to their supervisor, or, if they prefer, or do not think that the matter can be discussed with their Supervisor, they should contact the Department Head or the Borough Administrator. Reporting of such incidents is encouraged either when an employee feels that he or she is subject to such incidents, or observes such incidents in reference to other employees. Employees should report incidents in writing using the Employee Complaint form, but may make a verbal complaint at their discretion. If the employee has any questions about what constitutes harassment, sexual harassment, or any other workplace wrongdoing, they may ask their supervisor or one of the individuals listed above. All reports of harassment, sexual harassment, or other wrongdoing will be promptly investigated by a person who is not involved in the alleged harassment or wrongdoing.

No employee will be penalized in any way for reporting a complaint. There will be no discrimination or retaliation against any individual who files a good-faith harassment complaint, even if the investigation produces insufficient evidence to support the complaint, and even if the charges cannot be proven. There will be no discrimination or retaliation against any other individual who participates in the investigation of a complaint.

If the investigation substantiates the complaint, appropriate corrective and/or disciplinary action will be swiftly pursued. Disciplinary action up to and including discharge will also be taken against individuals who make false or frivolous accusations, such as those made maliciously or recklessly. Actions taken internally to investigate and resolve harassment complaints will be conducted confidentially to the extent practicable and appropriate in order to protect the privacy of persons involved. Any investigation may include interviews with the parties involved in the incident, and if necessary, with individuals who may have observed the incident or conduct or who have other relevant knowledge. The complaining employee will be notified of a decision at the conclusion of the investigation within a reasonable time from the date of the report of an incident.

Grievance Policy:

A grievance is any formal dispute concerning the interpretation, application and enforcement of any personnel policy or procedure of the Borough of Atlantic Highlands. Grievances from union / association employees will be handled pursuant to the terms of the applicable bargaining unit agreement. All grievances from non-union employees must be presented within five working dates after arising and failure to report a grievance within such time shall be deemed as a waiver of the grievance. In the event of a settlement or ruling that results in a determination of monetary liability, such liability shall not exceed more than thirty working days prior to the date the grievance was first presented in writing.

- **Step One:** Any employee or group of employees with a grievance shall verbally communicate the grievance to the Supervisor or Department Head who will discuss the matter with the Borough Administrator and/or the Borough Attorney. The supervisor or Department Head will communicate the decision to the employee within three working days.
- **Step Two:** If the employee is not satisfied with the decision, the employee must submit a written grievance to the Borough Administrator detailing the facts and the relief requested. The decision in step one will be deemed final if the employee fails to submit a written grievance within five days working days of the step one decision. After consulting the Borough Administrator and/or the Borough Attorney as appropriate, the Borough Administrator will render a written decision to the employee within ten working days after receipt of the written grievance.

These limitations do not apply to employee complaints made under the General Anti-Harassment Policy, the Anti-Sexual Harassment Policy or the Whistle Blower Policy.

Access to Personnel Files Policy:

The official personnel file for each employee shall be maintained by the Borough Clerk and/or the Human Resources Officer. Personnel files are confidential records that must be secured in a locked cabinet and will only be available to authorized managerial and supervisory personnel on a need-to-know basis. Records relating to any medical condition will be maintained in a separate file. Electronic personnel and medical records must be protected from unauthorized access.

Upon request, employees may inspect their own personnel files at a mutually agreeable time on Borough premises in the presence of the Borough Clerk, Human Resources Officer or the Borough Administrator. The employee will be entitled to see any records used to determine his or her qualification for employment, promotion or wage increases and any records used for disciplinary purposes. Employees may not remove any papers from the file. Employees will be allowed to have a copy of any document they have signed relating to their obtaining employment. Employees may add to the file their versions of any disputed item.

Personnel files do not contain confidential employee medical information. Any such information that the Borough of Atlantic Highlands may obtain will be maintained in separate files and treated at all times as confidential information. Any such medical information may be disclosed under very limited circumstances in accordance with any applicable legal requirements.

The Borough of Atlantic Highlands endeavors to maintain the privacy of personnel records. There are limited circumstances in which the Borough will release information contained in personnel or medical records to persons outside the Borough of Atlantic Highlands. These circumstances include:

- In response to a valid subpoena, court order or order of an authorized administrative agency;
- To an authorized governmental agency as part of an investigation of the Borough of Atlantic Highlands compliance with applicable law;
- To the Borough of Atlantic Highlands's agents and attorneys, when necessary;
- In a lawsuit, administrative proceeding, grievance or arbitration in which the employee and the Borough are parties;
- In a workers' compensation proceeding;
- To administer benefit plans;
- To an authorized health care provider;
- To first aid or safety personnel, when necessary; and
- To a potential future employer or other person requesting a verification of your employment as described in the following section titled, "Requests for Employment Verification and Reference Procedure."

Conflict of Interest Policy:

Employees including Atlantic Highlands officials must conduct business according to the highest ethical standards of public service. Employees are expected to devote their best efforts to the interests of the Borough of Atlantic Highlands. Violations of this policy will result in appropriate discipline including termination.

The Borough of Atlantic Highlands recognizes the right of employees to engage in outside activities that are private nature and unrelated to Borough of Atlantic Highlands business. However, business dealings that appear to create a conflict between the employee and the Borough of Atlantic Highlands interests are unlawful under the New Jersey Local Government Ethics Act. Under the Act, certain employees and officials are required to annually file with the Borough Clerk a state mandated disclosure form. The Borough of Atlantic Highlands Clerk will notify employees and Borough of Atlantic Highlands officials subject to the filing requirements of the Act.

A potential or actual conflict of interest occurs whenever an employee including a Borough of Atlantic Highlands official is in a position to influence a Borough of Atlantic Highlands decision that may result in a personal gain for the employee or an immediate relative including

a spouse or significant other, child, parent, stepchild, sibling, grandparents, daughter-in-law, son-in-law, grandchildren, niece, nephew, uncle, aunt, or any person related by blood or marriage residing in an employee's household. Employees are required to disclose possible conflicts so that the Borough of Atlantic Highlands may assess and prevent potential conflicts. If there are any questions whether an action or proposed course of conduct would create a conflict of interest, immediately contact the Borough Administrator and/or the Borough Attorney to obtain clarification.

Employees are allowed to hold outside employment as long as it does not interfere with their Borough of Atlantic Highlands responsibilities. Employees are prohibited from engaging in outside employment activities while on the job or using Borough of Atlantic Highlands time, supplies or equipment in the outside employment activities. The Borough Administrator may request employees to restrict outside employment if the quality of Borough of Atlantic Highlands work diminishes. Any employees who holds an interest in, or is employed by, any business doing business with the Borough of Atlantic Highlands must submit a written notice of these outside interests to the Borough Administrator.

Employees may not accept donations, gratuities, contributions or gifts that could be interpreted to affect their Borough of Atlantic Highlands duties. Under no circumstances accept donations, gratuities, contributions or gifts from a vendor doing business with or seeking to do business with the Borough of Atlantic Highlands or any person or firm seeking to influence Borough of Atlantic Highlands decisions. Meals and other entertainment valued in excess of \$10.00 are also prohibited. Employees are required to report to the Borough Administrator any offer of a donation, gratuity, contribution or gift including meals and entertainment that is in violation of this policy.

Political Activity Policy:

Employees have exactly the same right as any other citizen to join political organizations and participate in political activities, as long as they maintain a clear separation between their official responsibilities and their political affiliations. Employees are prohibited from engaging in political activities while performing their public duties and from using Borough of Atlantic Highlands time, supplies or equipment in any political activity. Any violation of this policy must be reported to the Borough Administrator, Borough Clerk and/or the Borough Attorney.

Employee Evaluation Policy:

The Department Head will complete a written evaluation and appraisal form for every employee to measure progress and to encourage self-improvement at least once a year. The evaluation will also record additional duties performed, educational courses completed as well as a plan to correct any weak points using the Employee Counseling form. After completing the evaluation, the Supervisor or Department Head will review the results with the employee and return the form(s) with the signed acknowledgement to the Borough Administrator. After

review by the Borough Administrator, the form(s) are to be forwarded to the Borough Clerk for inclusion in the employee's official personnel file. As a part of the evaluation, employees have the right to request a conference with the Borough Administrator.

Employee Discipline Policy:

An employee may be subject to discipline for **any** of the following reasons:

- Falsification of public records, including attendance and other personnel records.
- Failure to report absence.
- Harassment of co-workers and/or volunteers and/or visitors.
- Theft or attempted theft of property belonging to the Borough of Atlantic Highlands, fellow employees, volunteers or visitors.
- Failure to report to work day or days prior to or following a vacation, holiday and/or leave, and/or any other unauthorized day of absence.
- Abuse of accumulated time.
- Fighting on Borough of Atlantic Highlands property at any time.
- Being under the influence of intoxicants (e.g., liquor) or illegal drugs (e.g., cocaine or marijuana) on Borough of Atlantic Highlands property and at any time during work hours.
- Possession, sale, transfer or use of intoxicants or illegal drugs on Borough of Atlantic Highlands property and at any time during work hours.
- Insubordination.
- Entering the building without permission during non-scheduled work hours.
- Soliciting on Borough of Atlantic Highlands premises during work time. This includes but is not limited to distribution of literature or products or soliciting membership in fraternal, religious, social or political organizations, and/or sales of products, such as those from Avon, Amway, etc.
- Careless waste of materials or abuse of tools, equipment or supplies.
- Deliberate destruction or damage to Borough of Atlantic Highlands or suppliers' property.

- Sleeping on the job.
- Carrying weapons of any kind on Borough of Atlantic Highlands premises and/or during work hours, unless carrying a weapon is a function of your job duties or you are duly authorized to carry a weapon in the State of New Jersey.
- Violation of established safety and fire regulations.
- Unscheduled absence and chronic or excessive absence.
- Chronic tardiness.
- Unauthorized absence from work area, and/or roaming or loitering on the premises, during scheduled work hours.
- Defacing walls, bulletin boards or any other Borough of Atlantic Highlands or supplier property.
- Failure to perform duties, inefficiency or substandard performance.
- Unauthorized disclosure of confidential Borough of Atlantic Highlands information.
- Gambling on Borough of Atlantic Highlands premises.
- Horseplay, disorderly conduct and use of abusive and/or obscene language on Borough of Atlantic Highlands premises.
- Deliberate delay or restriction of your work effort, and/or incitement of others to delay or restrict their work effort.
- Conviction of a crime or disorderly person's offense.
- Violating any Borough of Atlantic Highlands rules or policies.
- Conduct unbecoming a public employee.
- Violation of Borough of Atlantic Highlands policies, procedures and regulations.
- Violation of Federal, State or Borough of Atlantic Highlands laws, rules or regulations concerning drug and alcohol use and possession.
- Misuse of public property, including motor vehicles.
- Unauthorized use of computers, social media, Internet and email.

- Violation(s) of motor vehicle laws
- Other sufficient cause.

Major disciplinary action includes termination, disciplinary demotion or suspension or fine exceeding five working days. Minor discipline includes a formal, written reprimand or a suspension or fine of five working days or less. Employees who object to the terms or conditions of the discipline are entitled to a hearing under the applicable grievance procedure. In every case involving employee discipline, employees will be provided with an opportunity to respond to charges either verbally or in writing.

In cases of employee misconduct, the Borough of Atlantic Highlands believes in corrective action for the purpose of correcting undesirable behavior and preventing a recurrence of that behavior. The corrective action taken will be related to the gravity of the situation, the number and kind of previous infractions and other circumstances. In every case, employees will be given an opportunity to state the situation from their point of view.

In order to correct undesirable behavior, supervisors and managers may utilize the following corrective tools: verbal reprimand; Borough Administrator review; written reprimand; suspension; fines, and dismissal. At the discretion of Borough of Atlantic Highlands, action may begin at any step, and/or certain steps may be repeated or by-passed, depending on the severity and nature of the infraction and the employee's work/disciplinary record.

Neither this manual nor any other Borough of Atlantic Highlands guidelines, policies or practices create an employment contract. Employment with Borough of Atlantic Highlands may be terminated at any time with or without cause or reason by the employee or Borough of Atlantic Highlands.

Resignation Policy:

An employee who intends to resign must notify the Department Head in writing at least two weeks in advance. After giving notice of resignation, employees are expected to assist their supervisor and co-employees by providing information concerning their current projects and help in the training of a replacement. During the last two weeks, the employee may not use paid time off except paid holidays without the prior approval of the Borough Administrator.

The Borough Clerk will prepare an Employee Action form showing any pay or other money owed the employee. The Borough Administrator and/or the Borough Clerk will conduct a confidential exit interview to discuss benefits including COBRA options, appropriate retirement issues and pay due. A COBRA notification letter will be sent to the employee's home address. The exit interview will also include an open discussion with the employee. On the last day of work, and prior to receiving the final paycheck, the employee must return the Employee Identification Card, key fobs and/or all keys and equipment. At this time, the employee will sign the termination memo designating all money owed and this memo will be retained in the official personnel file.

Work Force Reduction Policy:

The Borough of Atlantic Highlands may institute layoff actions for economy, efficiency or other related reasons, but will first consider voluntary alternatives. Lateral or other re-employment rights for employees will be determined by the Borough Administrator in consultation with the Personnel Committee.

Driver's License Policy:

Any employee whose work requires that the operation of Borough of Atlantic Highlands vehicles must hold a valid New Jersey State Driver's License. A Commercial Drivers License (CDL) will be required for certain employees as discussed when hired. This requirement will become part of the new employees probationary period. An extension of probation and/or termination is at the discretion of the Borough Administrator.

All new employees who will be assigned work entailing the operating of a Borough of Atlantic Highlands vehicle will be required to submit to a Motor Vehicle Commission (MVC) driving record check as a condition of employment. A report indicating a suspended or revoked license status may be cause to deny or terminate employment.

Periodic checks of employee's drivers' licenses through visual and formal MVC review checks shall be made by the appointed Atlantic Highlands Safety Officer. Any employee who does not hold a valid driver's license will not be allowed to operate a Borough of Atlantic Highlands vehicle until such time as a valid license is obtained and may be subject to suspension without pay or termination.

Any employee performing work which requires the operation of a Borough of Atlantic Highlands vehicle must notify the immediate supervisor in those cases where a license is expired, suspended or revoked and/or who is unable to obtain an occupational permit from the State Department of Licensing. An employee that fails to report such an instance, is subject to disciplinary action, including demotion or termination. An employee who fails to immediately report such revocation or suspension to their supervisor and continues to operate a Borough of Atlantic Highlands vehicle shall be subject to possible termination.

Any information obtained by the Borough of Atlantic Highlands in accordance with this section shall be used by the Borough of Atlantic Highlands only for carrying out its lawful functions and for other lawful purposes in accordance with the Driver's Privacy Protection Act (18 U.S.C. S 2721 et seq.)

SECTION TWO

Job Description Policy:

A job description shall be maintained for each position. All job descriptions must be approved by the Borough Administrator. The Borough Clerk will make copies available upon request.

Attendance Policy:

All employees are expected to be at work and ready to assume their duties at the beginning of the scheduled workday. Lateness and absence will be tolerated only in emergencies or when the supervisor gives prior approval. All absences must be reported to the supervisor prior to the start of the normal workday. The normal working hours for administrative departments is an eight (8) hour day from 8:30 a.m. to 4:30 p.m. The workday includes a half an hour for lunch. The working hours for other departments are established by departmental procedures and/or bargaining unit agreements.

Early Closing and Delayed Opening Policy:

In the event of unsafe conditions, the Borough Administrator may authorize Department Heads to close operations earlier than the normal working hours. If conditions exist prior to a scheduled opening, the Borough Administrator shall notify Department Heads of a delayed opening and a new opening time. Each Department will have a calling system in place. If the employee chooses not to report to work, a full vacation day or compensatory time will be charged. Sick time will only be charged for a legitimate illness. If work is called off for the day, no time will be charged for the day. This provision does not apply to the Municipal Employee Association, Municipal Supervisors Association and the PBA. It also does not include the following Departments: Public Works i.e. Streets, Water and Sewer, Sanitation, Harbor and Police or any personnel or essential personnel who may be required to assist in an emergency.

Breaks:

Administrative personnel are entitled to a half an hour lunch that is to be arranged by the supervisor so that offices continue to function. All employees are entitled to a fifteen minute break in the morning and in the afternoon. Administrative personnel must arrange breaks so that offices continue to function. Breaks for other employees will be scheduled by the supervisor.

Dress Code Policy:

Dress, grooming and personal hygiene must be appropriate for the position. Uniforms are required for certain jobs and are to be worn in accordance with applicable departmental standards. All other employees are required to dress in a manner that is normally acceptable in similar business establishments and consistent with applicable safety standards. Employees shall not wear suggestive attire, jeans, athletic clothing, shorts, sandals, T-shirts, novelty buttons, baseball hats and similar items of casual attire that do not present a businesslike appearance. Hair, sideburns, moustaches and beards must be clean, combed and neatly trimmed. Shaggy, unkempt hair is not permissible regardless of length. Tattoos and body piercing, other than earrings, may not be visible. With the advance approval of the Borough Administrator, the Borough of Atlantic Highlands will make reasonable religious accommodations that do not violate safety standards. Employees violating this policy shall be required to take corrective action or will be sent home without pay.

No Smoking Policy:

The New Jersey Legislature has declared that in all governmental buildings the rights of non-smokers to breathe clean air supersedes the rights of smokers. In accordance with State law, the Borough of Atlantic Highlands has adopted a smoke-free policy for all buildings. Borough of Atlantic Highlands facilities shall be smoke-free and no employee or visitor will be permitted to smoke anywhere in Borough of Atlantic Highlands buildings. Employees are permitted to smoke only outside Borough of Atlantic Highlands buildings and such locations as not to allow the re-entry of smoke into building entrances. Smoking inside vehicles owned by the Borough of Atlantic Highlands and near equipment that may be sensitive to smoke is also prohibited. This policy shall be strictly enforced and any employee found in violation will be subject to disciplinary action.

Use of Vehicles Policy:

Borough of Atlantic Highlands owned vehicles shall be used only on official business. Vehicles may be taken home only with the advance approval of the Borough Administrator except a Department Head may also grant temporary approval to facilitate responses to after-hours emergency calls. If a vehicle is taken home after hours, the employee must be ready, able and willing to respond to the Borough if necessary. When an employee takes home a Borough of Atlantic Highlands vehicle, it is to be operated by the employee only. Immediate family will be permitted to occupy the vehicle but in no case will the vehicle be taken out of Monmouth County unless on official business. No vehicle will be taken out of the State of New Jersey without the permission of the Borough Administrator. Any other use is not permitted. At no time shall children be in the Atlantic Highlands vehicle when responding to an emergency. All motor vehicle driving laws must be strictly adhered to including the use of cellular devices. Any violation of this policy constitutes cause for disciplinary action.

Telephone Usage Policy:

Borough of Atlantic Highlands telephones are for official business only. Employees may make a personal call only to inform their family of unexpected delay / overtime. If calls are found to be of a personal nature, charges for all other personal calls must be reimbursed to the Borough of Atlantic Highlands. The use of hand-held cell phones while driving Borough of Atlantic Highlands vehicles or while driving on Borough of Atlantic Highlands business is prohibited. The issuance of hand-held cell phones is a privilege and subject to proper use. Any use over and above the normal course of business will be subjected to the employee reimbursing the Borough of Atlantic Highlands the fee's associated with the improper use. The phone may also be taken away for continued violations. The use of hand held cell phones may be used in municipal offices for emergency personal matters but only as long as it does not interrupt the daily operations of each department.

Communication Media Policy: E-Mail, Voice Mail, Computer, Social Media and Internet Usage Policy:

The Borough of Atlantic Highlands Communication Media are the property of the Borough of Atlantic Highlands and, as such, are to be used for legitimate business purposes only. For purposes of this Communication Media Policy, "Communication Media" includes all electronic media forms provided by the Borough of Atlantic Highlands, such as cell phones, smart phones, computers, electronic tablets, access to the internet, voicemail, email, and fax.

All data stored on and/or transmitted through Communication Media is the property of the Borough of Atlantic Highlands. For purposes of this policy, "Data" includes "electronically-stored files, programs, tables, data bases, audio and video objects, spreadsheets, reports and printed or microfiche materials which serve a Borough of Atlantic Highlands business purpose, regardless of who creates, processes or maintains the data, or whether the data is processed manually or through any of the Borough of Atlantic Highlands mainframe, midrange or workstations; servers, routers, gateways, bridges, hubs, switches and other hardware components of the Borough of Atlantic Highlands local or wide-area networks."

The Borough of Atlantic Highlands respects the individual privacy of its employees. However, employee communications transmitted by the Borough of Atlantic Highlands Communication Media are not private to the individual. **All Communication Media and all communications and stored information transmitted, received, or contained in or through such media may be monitored by the Borough of Atlantic Highlands. The Borough of Atlantic Highlands reserves the absolute right to access, review, audit and disclose all matters entered into, sent over, placed in storage in the Borough of Atlantic Highlands Communication Media. By using the Borough of Atlantic Highlands equipment and/or Communication Media,**

employees consent to have such use monitored at any time, with or without notice, by Borough of Atlantic Highlands personnel. The existence of passwords does not restrict or eliminate the Borough of Atlantic Highlands ability or right to access electronic communications. However, the Borough of Atlantic Highlands cannot require the employee to provide its password to his/her personal account.

All email, voicemail and Internet messages (including any technology-based messaging) are official documents subject to the provisions of the Open Public Records Act (NJSA 47:1A-1). Employees of the Borough of Atlantic Highlands are required to use the assigned municipal email account for ALL Borough of Atlantic Highlands business and correspondence. The use of private email accounts for ANY Borough of Atlantic Highlands business or during business hours is strictly prohibited.

Employees can only use the Borough of Atlantic Highlands Communication Media for legitimate business purposes. Employees may not use Borough of Atlantic Highlands Communication Media in any way that is defamatory, obscene, or harassing or in violation of any Borough of Atlantic Highlands rules or policy. Examples of forbidden transmissions or downloads include sexually-explicit messages; unwelcome propositions; ethnic or racial slurs; or any other message that can be construed to be harassment or disparaging to others based on their actual or perceived age, race, religion, sex, sexual orientation, gender identity or expression, genetic information, disability, national origin, ethnicity, citizenship, marital status or any other legally recognized protected basis under federal, state or local laws, regulations or ordinances.

All employees, who have been granted access to electronically-stored data, must use a logon ID assigned by Borough of Atlantic Highlands. Certain data, or applications that process data, may require additional security measures as determined by the Borough of Atlantic Highlands. Employees must not share their passwords; and each employee is responsible for all activity that occurs in connection with their passwords.

All employees may access only data for which the Borough of Atlantic Highlands has given permission. All employees must take appropriate actions to ensure that Borough of Atlantic Highlands data is protected from unauthorized access, use or distribution consistent with these policies. Employees may not access or retrieve any information technology resource and store information other than where authorized.

Employees must not disable anti-virus and other implemented security software for any reason, in order to minimize the risk of introducing computer viruses into the Borough of Atlantic Highlands computing environment.

Employees may not install or modify ANY hardware device, software application, program code, either active or passive, or a portion thereof, without the express written permission from the Borough of Atlantic Highlands. Employees may not upload, download, or otherwise transmit commercial software or any copyrighted materials belonging to parties outside of the Borough of Atlantic Highlands, or licensed to the Borough of Atlantic Highlands. Employees

shall observe the copyright and licensing restrictions of all software applications and shall not copy software from internal or external sources unless legally authorized.

Social Media and its uses in government and daily life are expanding each year however, information posted on a website is available to the public; therefore, employees including political leaders and volunteers must adhere to the following guidelines for their participation in social media. Only those Employees directly authorized by the Borough Administrator may engage in social media activity during work time through the use of the Borough of Atlantic Highlands Communication Media, as it directly relates to their work and it is in compliance with this policy.

Employees must not reveal or publicize confidential Borough of Atlantic Highlands information. Confidential proprietary or sensitive information may be disseminated only to individuals with a need and a right to know, and where there is sufficient assurance that appropriate security of such information will be maintained. Such information includes, but is not limited to the transmittal of personnel information such as medical records or related information. In law enforcement operations, confidential, proprietary or sensitive information also includes criminal history information, confidential informant identification, and intelligence and tactical operations files.

No Borough of Atlantic Highlands employee, political or volunteer, shall post internal working documents to social media sites. This includes, but is not limited to, screenshots of computer stations, pictures of monitors and/or actual documents themselves without the prior approval of the Borough Administrator. In addition employees are prohibited from releasing or disclosing any photographs, pictures, digital images of any crime scenes, traffic crashes, arrestees, detainees, people or job related incident or occurrence taken with the Borough of Atlantic Highlands Communication Media to any person, entity, business or media or Internet outlet whether on or off duty without the express written permission of the Borough Administrator, Police Chief, Fire Chief, EMS Chief or OEM Coordinator. Except in “emergency situations, “Employees are prohibited from taking digital images or photographs with media equipment not owned by the Borough of Atlantic Highlands.

For purposes of this section, an “emergency situation” involves a sudden and unforeseen combination of circumstances or the resulting state that calls for immediate action, assistance or relief, and may include accidents, crimes and flights from accidents or crimes and the employee does not have access to the Borough of Atlantic Highlands Communication Media. If such situation occurs, employee agrees that any images belong to the Borough of Atlantic Highlands and agree to release the image to the Borough of Atlantic Highlands and ensure its permanent deletion from media device upon direction from the Borough of Atlantic Highlands.

No media advertisement, electronic bulletin board posting, or any other communication accessible via the Internet about the Borough of Atlantic Highlands or on behalf of the Borough of Atlantic Highlands, whether through the use of the Borough of Atlantic Highlands Communication Media or otherwise, may be issued unless it has first been approved by the Borough Administrator, Police Chief, Fire Chief, EMS Chief or OEM Coordinator. Under no circumstances may information of a confidential, sensitive or otherwise proprietary nature be

placed or posted on the Internet or otherwise disclosed to anyone outside the Borough of Atlantic Highlands. Such unauthorized communications may result in disciplinary action.

Because authorized postings placed on the Internet through use of the Borough of Atlantic Highlands Communication Media will display on the Borough of Atlantic Highlands return address, any information posted on the Internet must reflect and adhere to all of the Borough of Atlantic Highlands standards and policies.

All users are personally accountable for messages that they originate or forward using the Borough of Atlantic Highlands Communication Media. Misrepresenting, obscuring, suppressing, or replacing a user's identity on any Communication Media is prohibited. "Spoofing" (constructing electronic communications so that it appears to be from someone else without a legitimate authorized purpose and authorized by the Borough Administrator or Police Chief is prohibited

Employees must respect the laws regarding copyrights, trademarks, rights of public, Borough of Atlantic Highlands and other third-party rights. Any use of the Borough of Atlantic Highlands name, logos, service marks or trademarks outside the course of the employee's employment, without the express consent of the Borough of Atlantic Highlands, is strictly prohibited. To minimize the risk of a copyright violation, employees should provide references to the source(s) of information used and cite copyrighted works identified in online communications.

To the extent that employees use social media outside their employment and in doing so identify themselves as Borough of Atlantic Highlands employees, politicians or volunteers, or if they discuss matters related to the Borough of Atlantic Highlands on a social media site, employees, politicians and volunteers must add a disclaimer on the front page stating that it does not express the views of the Borough of Atlantic Highlands and the employee is expressing only their personal views. For example: "The views expressed on this website/web log/are mine alone and do not necessarily reflect the views of my employer." Place the disclaimer in a prominent position and repeat it for each posting that is expressing an opinion related to the Borough of Atlantic Highlands and the Borough of Atlantic Highlands boards, commissions, volunteer groups etc. Employees must keep in mind that if they post information on a social media site that is in violation of the Borough of Atlantic Highlands policy and/or federal, state or local law, the disclaimer will not shield them from disciplinary action.

Nothing in these policies is designed to interfere with, restrain or prevent employee communications regarding wages, hours or other terms and conditions of employment. Borough of Atlantic Highlands employees have the right to engage in or refrain from such activities.

Video Surveillance:

The Borough of Atlantic Highlands may install video surveillance camera systems within public buildings and throughout public areas within the Borough of Atlantic Highlands, primarily as visual deterrents of criminal behavior and for the protection of employees and municipal assets. In implementing these video camera systems, the Borough of Atlantic Highlands will ensure compliance with federal, state and local laws governing such usage.

The Borough of Atlantic Highlands video surveillance camera systems are a significant tool to which the employees of the Borough of Atlantic Highlands will avail themselves in order to complete the goals and objectives of the Borough of Atlantic Highlands. Employees are only permitted to use the video surveillance camera systems for a legitimate purpose and with proper authorization. The Borough of Atlantic Highlands designee will be responsible for authorization of users. The improper use of these systems can result in discipline up to and including termination.

No employee is permitted to view, continually watch, search, copy or otherwise use one of the Borough of Atlantic Highlands video surveillance camera systems or tamper with access, archive, alter, add to, or make copies of any data that has been recorded and stored within any of these systems without (1) a specific legitimate purpose and (2) permission for the designee of the Borough of Atlantic Highlands.

The Borough of Atlantic Highlands shall designate a person to be responsible for the maintenance and administration of the video surveillance camera system. Such designee will be responsible for maintaining a user access log detailing the date and name of individuals who view/access a stored recording.

Any employee who becomes aware of any unauthorized disclosure of a video record in a contravention of this policy and/or a potential privacy breach has the responsibility to ensure that the Borough Administrator, Police Chief or Fire Chief - respective to their departments and authority for the premises - are immediately informed of such breach.

Bulletin Board Policy:

The bulletin boards located in the Borough of Atlantic Highlands administrative building and other facilities are intended for official notices regarding policies, procedures, meetings and special events. Only personnel authorized by the Borough Administrator or Borough Clerk may post, remove, or alter any notice.

Employee Dating Policy:

The Borough of Atlantic Highlands recognizes the right of employees to engage in social relationships with each other, including relationships of a romantic or intimate nature. However, the municipality also recognizes that such relationships can be a problem in the workplace. They may result in favoritism, discrimination, unfair treatment, friction among coworkers, or the perception that they generate such problems.

To try to achieve a balance between employee rights and workplace needs, the Borough of Atlantic Highlands has adopted the following policy on the subject of supervisor/subordinate dating:

If such a relationship exists or develops, both parties involved shall report the fact to:

A) Their immediate supervisor

Or

B) The Borough Administrator

For the purposes of this policy, a supervisor/subordinate status means a situation where one employee, irrespective of job title, makes or has the authority to make decisions or to take action concerning another employee's compensation, promotion, demotion, discipline, daily tasks, or any other terms, conditions or privileges of employment with the municipality. If the employees involved in the relationship are also in a supervisor/subordinate status, management may take any action which it deems appropriate, up to and including transferring one of the parties so that there is no longer a supervisor/subordinate relationship between them.

In Addition, management reserves the right to address any workplace issues that may result from that relationship in the manner it deems appropriate.

Any employee who violates this policy will be subject to disciplinary action, up to and including discharge. The municipality regards a violation of this policy as particularly serious because such workplace relationships can cause favoritism, discrimination, unfair treatment for other interference with municipal operations.

Nothing in this policy alters an employee's at will status.

SECTION THREE

Paid and Unpaid Time Off Policies / Scope:

These policies cover non-union employees. They also cover union employees to the extent that their collective bargaining agreements do not cover these issues.

Paid Holiday Policy:

Employees are entitled to the following paid holidays:

- New Year's Day
- Martin Luther King's Birthday
- President's Day
- Good Friday
- Memorial Day
- Independence Day
- Labor Day
- Veterans Day
- Columbus Day
- Thanksgiving Day
- Day after Thanksgiving
- Christmas Day

A holiday falling on a Saturday will be observed on the preceding Friday, and a holiday falling on a Sunday will be observed on the following Monday.

Employees who may be required to work on a recognized holiday will be paid at the rate of time and one-half.

A holiday can be exchanged for another day off upon the approval of the Borough Administrator.

Vacation Leave Policy:

Vacation is an accrued benefit based on the following schedule for employees hired prior to January 1, 1997:

- Hire to the end of First year 5/6 days paid for each month
- Second year through end of fourth year 10 days
- Fifth year through end of ninth year 15 days
- Tenth year through end of fifteenth year 20 days
- Sixteenth year on 20 days plus 1 day for each additional year of service over sixteen (16) capped at 30 days.

Vacation is an accrued benefit based on the following schedule for employees hired after to January 1, 1997:

- Completion of six months 5 days
- Seventh month to end of first year 5 days
- Second year through end of nine years 10 days
- Tenth year through end of fifteenth year 15 days
- Sixteenth year through end of twenty-five years 20 days
- Twenty-sixth year on 1 day more per year capped at 25 days.

Employees must receive their supervisor's approval at least one week in advance of the first vacation day. Employees who do not use all of their vacation allowance may add their unused days to their allowance as long as this request is made in writing and approved by the Borough Administrator. However, if these days are not used within ninety (90) days in the succeeding year, they will be forfeited. The Borough Administrators decision is final.

After the first year of employment, all vacation time will be fronted to January 1 of each year. Employees leaving employment with the Borough will be paid for their unused vacation time on a prorated basis. No carry over vacation time will be paid; even on a prorated basis.

Any employee with 30 or more vacation days will be capped with the days they have as of 12/31/97 otherwise the cap shall be 25 days.

Personal Leave Policy:

Employees shall be permitted to take a personal day off at their discretion and only upon approval of the Borough Administrator. The employee will make very effort to give notice to the Borough Administrator at least forty-eight hours prior to taking the personal day. Employees are entitled to four (4) personal days per year and any unused days are forfeited at the end of each calendar year.

Sick Leave Policy:

Employees hired prior to January 1, 1997 shall receive fourteen (14) working sick days for each year, pro-rated over the course of the year at 1-1/6 working days for each month of service. Employees hired after January 1, 1997 shall receive ten (10) sick days per year for the first three (3) years of employment with the Borough. Employees shall be able to accumulate up to eight (8) sick leave days from year to year. Should the employee accumulate more than eight (8) days during the year, they shall receive payment for those days. If an employee has accumulated 120 days or more, they shall have the option of converting up to six (6) accumulated days per year into paid days regardless of whether they have accumulated eight (8) days that year. The number of accumulated sick days for which an employee may receive pay shall be capped at ninety (90) days over an employee's lifetime.

Sick leave is to be used only in cases where the employee is ill and unable to work, or in cases of the serious illness of a family member. Employees absent on sick leave for three or more consecutive working days may be required to submit a doctor's verification of illness or injury. An employee's refusal to comply with the instructions of his or her physician or failure to cooperate with the designated physician may cause rejection of a sick leave claim and disciplinary action. All sick leave claims will be approved and certified to the Borough Administrator.

If an employee is attending to an immediate family member, including a civil union partner, a doctor's verification of that individual is required. After the tenth day of absence on sick leave in one calendar year, a doctor's verification must be submitted for all sick leave absences, regardless of duration. Prior to the return to work, the Borough of Atlantic Highlands may require an employee to be examined by a physician designated by the Borough of Atlantic Highlands to verify fitness to return to normal duties. An employee will not be permitted to return to work until the verification is received.

An employee leaving employ with twenty-five (25) years of service or who is 60 years old or older and has ten years of service with the Borough of Atlantic Highlands shall be granted a separation payment equal to one-half or 50% of the cash value of their accumulated sick leave not to exceed sixty (60) days. For example, an employee with 140 days accumulated sick leave would receive sixty (60) days pay. An employee who is separated from employment for medical reasons and has accumulated but not used sick leave shall receive one-half or 50% the cash value of their accumulated sick leave, not exceeding sixty (60) days. In any case in which an employee is entitled to separation pay, they have the option of staying on the payroll and receiving benefits for an equivalent number of days in lieu of accepting a lump sum payment for the days due them.

Bereavement Leave Policy:

Employees are entitled to four consecutive calendar days leave of absence for each death of an employee's immediate family so they may attend funeral services and/or attend to family matters resulting from the death. "Immediate family" includes spouse or significant other, civil union partner, mother, father, brother, sister, son, daughter, father-in-law, mother-in-law, daughter-in-law, son-in-law, grandchildren or a relative living with the employee. Employees are paid for all working days during the Bereavement Leave.

Jury Duty Policy:

An employee required to render jury service shall be entitled to be absent from work during that service and will be paid the difference between any payment received for jury duty and the employee's regular salary. A copy of the Official Grand Jury Notification must be provided to the Borough Administrator well in advance of serving out your required Jury Duty.

Leave of Absence Policy:

Employees may be granted a personal leave of absence for up to six months at the sole discretion of the Borough Administrator if the leave does not cause undue operational disruption. The leave must include the use of any accrued vacation, compensatory time and sick leave time, regardless of the length of leave requested. The portion of the leave that runs beyond the exhaustion of vacation, compensatory time and sick leave will be without pay or longevity credit. In exceptional circumstances, the Borough Administrator may extend a leave of absence for an additional six months, if such extension is considered in the best interests of the Borough of Atlantic Highlands.

Personal leaves are not granted for the purpose of seeking or accepting employment with another employer, or for extended vacation time. Employees on personal leave of absence for more than two weeks in any month will not receive holiday pay, and will not accrue personal leave, sick leave or vacation time for that month. Health benefits may also be impacted. Refer to the Borough of Atlantic Highlands Health Benefits Policy. A personal leave is granted with the understanding that the employee intends to return to work for the Borough of Atlantic Highlands. If the employee fails to return within five business days after the expiration of the leave, the employee shall be considered to have resigned.

Family and Medical Leave Act Policy:

Employees may be eligible for an unpaid family and medical leave under the federal Family and Medical Leave Act (“FMLA”). Employees also may be eligible for family and/or medical leave pursuant to the New Jersey Family Leave Act (“FLA”). In order to be eligible for such leave, employees must have: one (1) year of service with Borough of Atlantic Highlands; and, at least 1,000 hours of work (for New Jersey leave) and 1,250 hours of work (for Federal leave) during the previous twelve (12) months and is employed at a worksite where 50 or more employees are employed by the employer within 75 miles of the worksite (for Federal leave) Eligible employees may receive up to twelve (12) weeks of leave per year (FMLA) or twelve (12) weeks every twenty-four (24) months (FLA).

During the leave period, the employee’s health benefits will be continued on the same conditions as coverage would have been provided had the employee been employed continuously during the entire leave. The employee will not continue to accrue vacation, sick or personal days for the period of the leave. The employee will receive seniority credit for the time that the employee has been on leave under this section. At the conclusion of the leave period, an eligible employee is entitled to reinstatement to the position the employee previously held or to an equivalent one with the same terms and benefits that existed prior to the exercise of leave.

Upon written notice, eligible employees are entitled to a family or medical leave for up to twelve weeks to care for a newly born or adopted child or a seriously ill immediate family member, including civil union partner, or for the employee’s own serious health condition that makes the employee unable to perform the functions of the employee’s position. Eligible employees who take leave under this policy must use all accrued available vacation, compensatory time, sick and personal days during the leave. The use of accrued time will not extend the leave period. After exhausting accrued time, the employee will no longer be paid for the remainder of the leave.

The period of leave must be supported by a physician’s certificate. An extension past twelve weeks can be requested, but medical verification of the need must be submitted prior to the expiration of the leave. The Borough of Atlantic Highlands reserves the right to deny any request for extended leave. Additional information concerning the Family Leave Policy and eligibility requirements are available from the Borough Clerk.

Commencing July 1 2009, Family Temporary Disability (“FTD”) payments for up to six (6) weeks in a twelve (12) month period will become available for eligible employees who are caring for a seriously ill immediate family member who is incapable of self-care or care of a newborn or adopted child. To be eligible, the employee must have worked at least 20 weeks at minimum wage within the last 52 weeks or earned 1000 times the minimum wage. The weekly benefit is 2/3 of weekly compensation up to a maximum of \$524 per week (this amount is subject to change). FTD will run concurrently with FMLA and/or FLA leaves and there is a one week waiting period. Employees may also be required to use accrued sick, vacation or personal leave for up to two weeks.

Employees taking paid family leave in connection with a family member's serious health condition may take leave intermittently or consecutively. Intermittent leave is not available for the care of a newborn or adopted child. Intermittent leave may be taken in increments necessary to address the circumstances that precipitated the need for leave. An employee seeking intermittent paid family leave is required to provide the Borough of Atlantic Highlands with 15 days' notice unless an emergency or other unforeseen circumstance precludes prior notice. The employee seeking intermittent leave shall make a reasonable attempt to schedule leave in a non-disruptive manner. Employees requesting such leave shall provide the Borough of Atlantic Highlands with a regular schedule of days for intermittent leave.

Employees may also be eligible for an unpaid leave for up to twenty-six (26) workweeks in a year to care for a family member on active duty in the military or a covered veteran (a covered veteran is an individual who was discharged or released under conditions other than a dishonorable at any time during the five-year period prior to the first date the eligible employee takes FMLA leave to care for the covered veteran) with a serious injury or illness incurred in the line of duty on active duty for which the service member is undergoing medical treatment, recuperation, or therapy, is otherwise in outpatient status, or is otherwise on the temporary disability retired list, or up to twelve (12) weeks in a year for a qualifying exigency. A qualifying exigency occurs when a military member is called to covered active duty (requires deployment to a foreign country) and a close member of his/her family must attend official ceremonies or family support or assistance meetings, there is a short-notice deployment, to attend to childcare matters, attend to financial and/or legal matters, or counseling. A serious injury or illness means an injury or illness incurred by a covered service member in the line of duty on active duty that may render the service member medically unfit to perform the duties of his or her office, grade, rank, or rating.

A serious injury or illness also means an injury or illness that was incurred by the covered veteran in the line of duty on active duty in the Armed Forces or that existed before the veteran's active duty and was aggravated by service in the line of duty on active duty, and that is either:

1. A continuation of a serious injury or illness that was incurred or aggravated when the veteran was a member of the Armed Forces and rendered the service member unable to perform the duties of the service member's office, grade, rank, or rating; *or*
2. A physical or mental condition for which the veteran has received a U.S. Department of Veterans Affairs Service-Related Disability Rating (VASRD) of 50 percent or greater, and the need for military caregiver leave is related to that condition; *or*
3. A physical or mental condition that substantially impairs the veteran's ability to work because of a disability or disabilities related to military service, or would do so absent treatment; *or*
4. An injury that is the basis for the veteran's enrollment in the Department of Veterans Affairs Program of Comprehensive Assistance for Family Caregivers.

Any *one* of these definitions meets the FMLA's definition of a serious injury or illness for a covered veteran regardless of whether the injury or illness manifested before or after the individual became a veteran.

Upon employer's request, an employee must provide a copy of the covered military member's active duty orders to support request for qualifying exigency leave. In addition, upon an employer's request, certification for qualifying exigency leave must be supported by a certification containing the following information:

- Statement or description of appropriate facts regarding the qualifying exigency for which leave is needed;
- Approximate date on which the qualifying exigency commenced or will commence;
- Beginning and end dates for leave to be taken for a single continuous period of time;
- An estimate of the frequency and duration of the qualifying exigency if leave is needed on a reduced scheduled basis or intermittently; and;
- If the qualifying exigency requires meeting with a third party, the contact information for the third party and description of the purpose of the meeting.

Eligible employees may also take leave to care for a military member's parent who is incapable of self-care when the care is necessitated by the member's covered active duty. Such care may include arranging for alternative care, providing care on an immediate basis, admitting or transferring the parent to a care facility, or attending meetings with staff at a care facility.

Employees who request qualifying exigency leave to spend time with a military member on Rest & Recuperation may take up to a maximum of 15 calendar days. Upon an employer's request, an employee must provide a copy of the military member's Rest and Recuperation leave orders, or other documentation issued by the military setting forth the dates of the military member's leave.

Domestic Violence Leave:

The New Jersey Security and Financial Empowerment Act, also known as the "NJ SAFE Act" provides protection for employees and their family members who have been the victim of domestic violence or sexual assault. Employees are entitled to twenty (20) days of unpaid protected leave from work to:

- Seek medical attention for physical or psychological injuries;

- Obtain services from a victim services organization, pursue psychological or other counseling;
- Participate in safety planning for temporary or permanent relocation;
- Seek legal assistance to ensure health and safety of the employee or the employee's relative; or;
- Attend, participate in, or prepare for a criminal or civil court proceeding relating to an incident of domestic or sexual violence.

To be eligible for the leave, an employee must meet the following criteria:

- The employee or their child, parent, spouse or domestic partner must be a victim of domestic violence or a sexually violent offense;
- The employee must have worked for the employer for at least twelve months and for at least 1,000 hours during the twelve (12) month period immediately preceding the requested leave; and
- The twenty (20) day leave must be taken within one (1) year of the qualifying event.

Employees may take leave on an intermittent basis but such leave cannot be shorter than one (1) full day. To the extent the leave is foreseeable, employees must provide advance notice. In addition, employee seeking leave must provide proof that they qualify for the leave. Such proof may include restraining order, letter from a prosecutor, proof of conviction, medical documentation or a certification from an agency or professional involved in assisting the employee.

In certain circumstances, the basis for the leave may also qualify under the federal Family and Medical Leave Act and/or the New Jersey Family Leave Act. If so, the Borough of Atlantic Highlands will treat the leave concurrently with the leave under those statutes. Employees may be required to use accrued paid vacation leave, personal time or sick leave concurrently.

The Borough of Atlantic Highlands shall protect the privacy of employees who seek leave by holding the request for leave, the leave itself or the failure to return to work "in the strictest confidence."

The Borough of Atlantic Highlands shall not retaliate, harass or discriminate against any employee exercising his/her right to take the leave provided by this policy.

Military Leave Policy:

When a full-time employee (either permanent or temporary) who is a member of the reserve component of any United States armed force or the National Guard of any state including the Naval Militia and Air National Guard is required to engage in field training or is called for active duty, the employee will be granted a military leave of absence for the duration of the service. The first thirty (30) workdays of the leave shall be with full pay except that a member of the New Jersey National Guard shall receive full pay for the first ninety (90) days. Thereafter, the leave shall be without pay but without loss of time. The paid leave will not be counted against any available time off including but not limited to vacation, sick, compensatory or personal time. A full-time temporary employee who has served less than one-year shall not be entitled to paid leave but shall be granted non-paid military leave without loss of time.

Employees on military service will also continue to receive paid health insurance coverage during the period of the paid leave plus an additional thirty days calendar days after the paid leave is exhausted. After this period has expired, employees may continue coverage for themselves or their dependents under the Borough of Atlantic Highlands group plan by taking advantage of the COBRA provision. Members of the State administered retirement systems (PERS and PFRS) will continue accruing service and salary credit in the system during the period of paid leave.

Pursuant to the Uniformed Services Employment and Reemployment Rights Act, any employee released from active duty under honorable circumstances shall return to work without loss of privileges or seniority within the following time limits: for service less than thirty-one (31) calendar days, the employee must return to work on the beginning of the first regularly scheduled workday or eight (8) hours after the end of military duty, with reasonable allowances for commuting; for service of thirty-one (31) to one hundred eighty (180) calendar days, the employee must submit an application for reinstatement within fourteen (14) calendar days after completing military duty; for service greater than one hundred and eighty (180) calendar days, the employee must submit an application for reinstatement within ninety (90) calendar days after completing military duty.

Temporary Disability:

Eligible employees temporarily disabled during the course of regular employment (in the line of duty) shall receive his or her regular salary during the first three months of any such disability commencing with the date of the incident causing said disability. Any other temporary insurance compensation paid, if payable during the above three months period shall be offset against the employee's regular salary. After this three month period any further absence will be charged first to accumulated sick leave and then to compensatory time and then vacation credits. Thereafter no benefits shall accrue or be paid.

Non Occupational Disability:

The Borough provides long term disability that begins 90 days following commencement of the disability and the program pays up to 60% of the employee's salary and benefits.

Life Insurance:

For eligible employees, the Borough pays the full cost of the premiums for a \$25,000.00 term life insurance policy for each employee while employed.

SECTION FOUR

Compensation & Employee Benefits Policies:

Scope:

These policies cover non-union employees. They also cover union employees to the extent that their collective bargaining agreements do not cover these issues.

Payroll - Pay Policy:

Salary ranges are established by the Borough Administrator after consultation with and consent of the Borough Council. Salary ranges are then passed by ordinance and the salary of an employee must fall within the minimum and maximum ranges for the employee's title. Employees are paid on the 15th and last day of each month for a total of 24 pay periods. Employees who are going on vacation and would like their checks in advance must make a written request in advance of the vacation.

Each eligible full time regular employee shall also be entitled to and receive a longevity bonus for each completed five year increment of continuous full time employment on the employees anniversary date as recognition of the employee's service and increased value to the Borough. Amounts of said longevity and payment schedules are as set forth in the Borough Salary Ordinance.

The Borough of Atlantic Highlands will not accept responsibility for any employee's personal finances. The Borough of Atlantic Highlands will acknowledge judgments against an employee's pay, but will not act as a mediator between the employee and creditors.

Overtime Compensation Policy:

Under the Federal Fair Labor Standards Act, certain employees in managerial, supervisory, administrative, computer or professional positions are exempt from the provisions of the Act. There are also employees who may be exempt because their compensation exceeds \$100,000 per year depending upon their job duties. The Borough Chief Financial Officer (CFO) and/or Treasurer shall notify all Exempt employees of their status under the Act. Exempt employees are not eligible to receive overtime compensation and are required to work the normal workweek and any additional hours needed to fulfill their responsibilities. Time off consideration for large amounts of additional hours may be provided with the Borough Administrators prior approval and at the sole discretion of the Borough Administrator. Large amounts of time shall be documented accordingly and shall be recorded as "flex" time. Time off consideration shall be submitted on proper request forms and "flex" time deductions shall be made in accordance with time keeping records.

All other employees are classified as Non-Exempt and are subject to the provisions of the Act. Depending on work needs, Non-Exempt employees may be required to work overtime. Non-Exempt employees are not permitted to work overtime unless the overtime is budgeted and

approved by the Department Head and the Borough Administrator. Non-Exempt employees working overtime without prior approval will be subject to disciplinary action.

Non-Exempt employees will receive overtime compensation for hours worked in excess of forty in a weekly period. Employees may choose overtime compensation in the form of overtime pay at their regular hourly salary or compensating time off. The maximum number of hours that an employee may accrue for future compensating time off is twenty-four hours. Once this maximum has been accumulated, all additional hours will be compensated by pay. Accrued and taken overtime compensating hours must be noted on the employee's time sheet/accountability record. Compensatory time shall not accrue from year to year.

In addition to the requirements of the Federal Fair Labor Standards Act, Non-Exempt employees will also receive overtime compensation for work in excess of forty hours in a weekly period. This other compensation will be one and a half hours for each hour worked in excess of forty. If a Non-Exempt employee works on Sunday or a paid holiday, the employee will receive overtime compensation of one and one half hours for each hour worked less the number of hours of overtime compensation received under any other provision of the policy. If a Non-Exempt employee not on regular call or duty is required to return to work in an emergency or because of unusual circumstance, the employee will receive overtime compensation for the actual number of hours worked.

Non-Exempt employees will receive one and one-half hours of overtime compensation for each hour worked in excess of forty hours in a weekly period. For purposes of overtime compensation, hours worked are computed to the nearest one-half hour per day. Previously scheduled vacation time and holiday time are considered time worked for purposes of determining overtime compensation, but sick time and personal time are not.

Employees must make a request to their supervisor at least three days in advance when they want to take compensatory time off. The supervisor will approve the request if the absence does not cause undue hardship to the department.

Employees required to provide administrative support at regular or special meetings of the Mayor and Council (including New Year's Day Reorganization), Planning Board and Harbor Commission will be paid at the rate of \$25.00 per hour. All other administrative overtime (except emergency court overtime) must be approved, in advance, by the Borough Administrator and will be paid at the rate of time and one-half after 40 hours. Employees may elect compensatory time off in lieu of paid overtime upon giving due notice to the appropriate supervisor. (See prior policy on compensatory accrual of hours and carry over)

Timesheets / Accountability of Time:

Non-exempt and all part time employees are required to accurately record their work time on the designated time record / electronic log by signing it, saving it in the system and submitting a hard copy if so to his/her supervisor. Non-exempt employees and exempt employees are required to report their sick time, vacation time and holiday time on the designated time record. Non-exempt and exempt employees should turn the time record into his/her supervisor.

The supervisor shall review the record for accuracy on paper and in most instances on line and approve it and submit it to the designated payroll representative.

Payment for Accumulated Absence:

To the extent that a local ordinance, collective bargaining agreement, or an employment agreement provides for the payment of compensation for pay while absent from work, the Borough of Atlantic Highlands shall only make such payment if the chief financial officer or Borough Administrator certifies that such amount is due and that proper documentation establishing that the amount of the accumulated absence has been provided and funds are available to pay. Proper Documentation includes:

- A copy of the agreement, ordinance and/or resolution;
- Documentation of the amount of accumulated absence time; and
- The total value of the compensation due.

Nothing in this section grants employees compensation for absences from work.

Health Insurance Policy:

Employees and their immediate family members, including civil union partner, are provided health insurance coverage administered by The Central Jersey Health Fund. The Borough of Atlantic Highlands reserves the right to change provider networks, claims agents, and insurance mechanisms, i.e. fully insured versus health insurance fund or provider names/companies and coverage. The complete benefit plan is on file in the Human Resources Office and a Summary Plan Description will be provided to all employees. Benefit levels for non-unionized employees are subject to change at the discretion of the Borough of Atlantic Highlands.

(Employees hired after January 1, 1997 shall receive employee only benefits for the first year of employment. Starting the second year of employment, employees and their immediate family members, including civil union partner, are provided health insurance coverage administered by an agency of the Borough's choice (currently provided by the Central Jersey Health Insurance Fund). The complete benefit plan is on file in the Human Resources Office and a Summary Plan Description will be provided to all employees upon request. Benefit levels for non-unionized employees are subject to change at the discretion of the Borough of Atlantic Highlands.)

For all employees hired after July 1, 2015, the health insurance coverage provided to the employee and spouse and their immediate family members, including civil union partner, after a 60 day wait period shall currently be PPO Option 3. The level of benefits for such employees hired after July 1, 2015 shall be as set forth in the benefit plan book and the Summary Plan Document on file with the Human Resources Office.

Health insurance coverage for employees on a Leave of Absence or who cease Borough of Atlantic Highlands employment will terminate at the end of the month in which the leave begins or employment is terminated except coverage will continue for up to twelve weeks for employees on leave pursuant to the Family and Medical Leave Act and up to thirty weeks for employees on Military Leave. Upon termination of coverage, employees may extend health insurance coverage for themselves or their dependents by taking advantage of the Public Health Services Act provision for a period of up to eighteen months. All newly hired employees and their spouses shall receive a notice of Cobra rights upon being hired. For more information, consult the Human Resources Officer.

Employees who retire with twenty–five years of service to the Borough of Atlantic Highlands may voluntarily elect to receive paid health insurance coverage at their own expense. Employees requesting self-funded health benefits after retirement must notify the Borough Administrator in writing. Retired employees must also submit proof of enrollment when they become eligible for Medicare Parts A and B. For more information, consult the Human Resources Office.

All employees receiving health benefits will contribute to the cost of health benefits in accord and compliance with Chapter 78 Laws of 2011 (2011 Pension and Health Benefit Reform Act) as shall be amended and supplemented. Employee contributions to the cost of health benefits shall be by payroll deduction in accord with said law.

Dental Benefits Policy:

(Employees hired after January 1, 1997 shall receive employee only benefits for the first year of employment. Starting the second year of employment, employees and their immediate family members are provided dental benefits that are administered by Delta-Dental. The complete benefit plan is on file in the Human Resources Office and a Summary Plan Description will be provided to all employees. Benefit levels for non-unionized employees are subject to change at the discretion of the Borough of Atlantic Highlands.)

For all employees hired after July 1, 2015, the dental insurance coverage provided to the employee and spouse and their immediate family members, including civil union partner, after a 60 day wait period shall be administered by Delta-Dental. The level of benefits for such employees hired after July 1, 2015 shall be as set forth in the benefit plan book and the Summary Plan Document on file with the Human Resources Office.

All employees receiving health benefits will contribute to the cost of health benefits in accord and compliance with Chapter 78 Laws of 2011 (2011 Pension and Health Benefit Reform Act) as shall be amended and supplemented. Employee contributions to the cost of health benefits shall be by payroll deduction in accord with said law.

Drug Prescription Benefit Policy:

(Employees hired after January 1, 1997 shall receive employee only benefits for the first year of employment. Starting the second year of employment, employees and their immediate family members are provided prescription / health insurance coverage administered by Express Scripts. The complete benefit plan is on file in the Human Resources Office and a Summary Plan Description will be provided to all employees. Benefit levels for non-unionized employees are subject to change at the discretion of the Borough of Atlantic Highlands.)

For all employees hired after July 1, 2015, the prescription insurance coverage provided to the employee and spouse and their immediate family members, including civil union partner, after a 60 day wait period shall be administered by the Central Jersey Health Insurance Fund. The current carrier, subject to change is currently Express Scripts. The level of benefits for such employees hired after July 1, 2015 shall be as set forth in the benefit plan book and the Summary Plan Document on file with the Human Resources Office.

All employees receiving health benefits will contribute to the cost of health benefits in accord and compliance with Chapter 78 Laws of 2011 (2011 Pension and Health Benefit Reform Act) as shall be amended and supplemented. Employee contributions to the cost of health benefits shall be by payroll deduction in accord with said law.

Prescription Eye Glasses Benefit Policy:

(Employees hired after January 1, 1997 shall receive employee only benefits for the first year of employment. Starting the second year of employment, employees and their immediate family members are provided eye glasses / health insurance coverage administered by Central Jersey Health Insurance Fund. The complete benefit plan is on file in the Human Resources Office and a Summary Plan Description will be provided to all employees. Benefit levels for non-unionized employees are subject to change at the discretion of the Borough of Atlantic Highlands.)

For all employees hired after July 1, 2015, the eye glasses insurance coverage provided to the employee and spouse and their immediate family members, including civil union partner, after a 60 day wait period shall be administered by Central Jersey Health Insurance Fund. The level of benefits for such employees hired after July 1, 2015 shall be as set forth in the benefit plan book and the Summary Plan Document on file with the Human Resources Office.

All employees receiving health benefits will contribute to the cost of health benefits in accord and compliance with Chapter 78 Laws of 2011 (2011 Pension and Health Benefit Reform Act) as shall be amended and supplemented. Employee contributions to the cost of health benefits shall be by payroll deduction in accord with said law.

Health Insurance Employee Contribution:

All employees receiving health benefits will contribute to the cost of health benefits in accord and compliance with Chapter 78 Laws of 2011 (2011 Pension and Health Benefit Reform Act) as shall be amended and supplemented. Employee contributions to the cost of health benefits shall be by payroll deduction in accord with said law.

The employee contribution shall be prorated and equally deducted from the employee paycheck on the 15th and last day of the month for a total of 24 equal deductions. The Borough of Atlantic Highlands currently participates in an Internal Revenue Service, Section 125 Premium Only Plan (POP) which qualifies the employee contribution deduction on a pre-tax basis.

The Borough also offers a Medical Flexible Spending Account option which is fully funded by the employee. Employee contributions to the cost of the Flexible Spending Account shall be by payroll deduction in accord with said law. See the Human Resources Office for more details

Medical Opt Out Compensation:

Any employee may, upon providing at least 30 days' notice (before the first of any month) and proof of adequate coverage from another source, voluntarily opt out of the Borough health coverage and/or prescription plan. Employee opting out will receive a lump sum annual payment as follows: the payment (or prorated payment for a portion of the year) shall be made within 15 days of the end of the opt out calendar year (January 15th paycheck). Employees can opt back into the Borough health coverage and/or prescription plan upon 30 days' notice (before the 1st of any month) with proof of the loss, cessation of the alternate coverage or a major qualifying life event.

Medical Plan \$ 2,500

Prescription Plan \$ 500

Supplemental Insurance:

The Borough of Atlantic Highlands participates with AFLAC who provides employee fully funded supplemental insurance coverage. AFLAC is approved by resolution to assist employees with supplemental insurance coverage as they deem appropriate for their individual needs. The Borough shall not be held responsible for personal choices or selections of any part of the plan. These plans are available to all full time employees via payroll deduction.

Deferred Compensation Policy:

The Borough of Atlantic Highlands participates with two Companies who provide employee fully funded Deferred Compensation Plans. ICMA and AXA are approved by resolution to assist employees with savings. The Borough shall not be held responsible for personal savings or investments successes or failures. These plans are available to all full time employees via payroll deduction.

Retirement Policy:

Under New Jersey State law, all employees must enroll in the New Jersey Public Employees Retirement System or the Police and Fire Retirement System or the Deferred Compensation Retirement Program (DCRP) as applicable. The employee's contribution to the Plan will be deducted from the employee's pay. An employee who has completed the required number of years and who has reached the required age under the Plan may retire by notifying the Borough Administrator in writing. The State retirement plans request six months advance notice to process the application. After giving notice of retirement, employees are expected to assist their supervisor and co-employees by providing information concerning their current projects and help in the training of a replacement. The Borough Clerk will prepare an Employee Action form showing any pay or other money owed the employee. The Borough Administrator and Borough Clerk and/or the Human Resources Officer will conduct a confidential exit interview to discuss benefits including COBRA options, appropriate retirement issues and pay due. A COBRA notification letter will be sent to the employee's home address. The exit interview will also include an open discussion with the employee. On the last day of work, and prior to receiving the final paycheck, the employee must return the Employee Identification Card, all keys and equipment. At this time, the employee will sign the termination memo designating all money owed and this memo will be retained in the official personnel file.

Workers Compensation Policy:

Employees who suffer job related injuries and illnesses might be entitled to medical expenses, lost income and other compensation under the New Jersey Workers Compensation Act. The Borough of Atlantic Highlands covers workers compensation benefits through its membership in a joint insurance fund. Any occupational injury or illness must be immediately reported to the supervisor or Department Head who in turn will seek immediate medical treatment for the employee. When practicable, the Department Head will contact the Human Resources Office

to report the illness and/or injury. All required medical treatment must be performed by a Workers Compensation Physician appointed by the joint insurance fund and payment for unauthorized medical treatment may not be covered pursuant to the Act.

An accident/injury form must be filled out immediately or when practicable. Payment for unauthorized medical treatment may not be covered pursuant to the Act. If the reporting procedure is not followed, coverage may be delayed or denied in accordance with the policy and applicable State laws.

Unless explicitly provided for in a bargaining agreement, the Borough of Atlantic Highlands will only pay, either directly or through its Workers' Compensation insurer, those benefits that are specifically provided for under the Workers' Compensation Act and will not supplement these benefits with additional benefits pursuant to NJSA 11A:6-8.

Educational Assistance and Training Policy:

Subject to sufficient funds in the budget and upon approval of the Borough Administrator, employees may apply for reimbursement of expenses incurred for training directly related to the employee's work. Some examples include but are not limited to CPM, CPWM, CRP, QPA, CMFO, RMC, CMR etc. The Borough Administrator will consider the request and be the sole judge of whether a particular course or program is "directly related" to the employee's work. Employees are strongly urged to obtain this determination before enrolling in a program as the reimbursement is not an automatic entitlement.

The reimbursement must be repaid if the employee leaves Borough of Atlantic Highlands employment within twenty-four months of receipt. When enrollment for short training courses or seminars is requested by the Borough of Atlantic Highlands, employees will receive full reimbursement.

The reimbursement must be repaid if the employee leaves the Borough of Atlantic Highlands employment within eighteen months of receipt. When enrollment for short training courses or seminars is requested by the Borough of Atlantic Highlands, employees will receive full reimbursement.

Conference and Seminar Policy:

Requests to attend a conference or seminar must be approved by the Department Head and the Borough Administrator. Requests shall be made sufficiently in advance to take advantage of discounts for early registration, and must be submitted to the Department Head at least thirty days before the event. Requests must be in writing including the conference schedule, registration information and estimated costs. The Department Head is responsible to detail all training requests during the budget formulation process. Approval of any conference or seminar request is conditioned upon the availability of funds. All allowable expenses are on an actual cost basis. Expenses must be submitted in a timely fashion (within 30 days of the

conclusion of the event) and accompanied by a detailed invoice and/or receipts showing proof of payment. Any classes traveled to and from will be done by using the Borough pool car. If the pool car is not available then the actual miles traveled with your private vehicle will be reimbursed at the approved rate of .30 cents per mile or as set by the Borough Administrator in the future. Any out of State travel will be considered on a case by case basis.

SECTION FIVE:

Managerial/Supervisory Procedures:

Employment Procedure:

- **Recruitment:** The Borough Administrator in conjunction with the Borough Clerk and Human Resources Office will coordinate the employment recruitment process for all vacancies to ensure compliance with contractual, legal, and equal opportunity requirements. When a vacancy occurs, it is the responsibility of the Department Head to notify the Borough Administrator who will distribute notification of the vacancy to all departments. The Borough Administrator will undertake to recruit qualified applicants in accordance with applicable Federal and State law. Where positions are advertised, the media or other periodical utilized must have as wide circulation as possible to encourage applications from candidates from diverse backgrounds and must prominently state that the Borough of Atlantic Highlands is an equal opportunity employer.
- **Applications:** All candidates must fully complete an application form. A resume will not be considered as a substitute for this form. The application is a confidential document and will not be available to anyone who is not directly involved in the hiring process, except as required by law.
- **Interviews:** The Borough Administrator and/or his/her designee and/or the Department Head and/or the Borough Clerk will coordinate the interview process including the scheduling of applicants, development of interview questions and standards to measure candidate responses. All questions must be in accordance with the New Jersey Division of Civil Rights Guidelines for Pre-Employment Inquiries. The Borough of Atlantic Highlands will make reasonable accommodations to known physical and mental limitations of all applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential functions of the job and also provided the accommodation does not impose an unreasonable hardship on the Borough of Atlantic Highlands.
- **Physical Examinations:** Pursuant to the Americans with Disabilities Act, after an offer of employment is made and prior to commencing employment, the Borough Administrator may require applicants to pass a physical examination in order to insure that they can perform the duties of their position without injury to themselves or others. The same post-offer physical examination must be performed on all applicants for a particular position. The Borough Administrator may require periodic physical examinations to determine the employee's continued ability to perform the duties of the position. All physical examinations must be performed by a physician chosen by the Borough of Atlantic Highlands at the expense of the Borough of Atlantic Highlands. All medical records of employees and prospective employees are confidential and are to be maintained by the Human Resources Office separate from the employee's official personnel file. Medical exams may include tests for drug and alcohol use.

- **Job Offers:** The final decision will be made by the Borough Administrator after all references and other information has been verified. Every effort shall be made to offer reasonable accommodations to known physical and mental limitations of all applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential functions of the job and also provided that the accommodation does not impose an unreasonable hardship on the Borough of Atlantic Highlands. The employment offer must be made in a letter to the candidate outlining all terms and conditions of the offer. The letter will also establish a deadline for acceptance.
- **Acceptances and Rejections:** If the first offer is rejected, the Borough Administrator will decide to hire another candidate or re-open the position. Once a candidate accepts the employment offer, all other candidates will be notified in writing that they were not accepted for the position.
- **Employability Proof:** After acceptance, but before starting employment, all new employees shall be required to fill out an employment verification form (I9) and to provide acceptable proof of right to employment in the United States.
- **Record Retention:** All applications, notes made during interviews and reference checks, job offers and other documents created during hiring process must be returned to the Borough Clerk and/or Human Resources Office. Documents related to the successful candidate will be placed in the employee's official personnel file except medical records including physical examinations must be maintained in a separate file. All records documents related to other candidates must be retained for at least one year. Records and documents created during the hiring process are confidential and must be retained in a locked cabinet.

Open Public Meetings Act Procedure concerning Personnel Matters:

Discussions by the governing body or any body of the Borough of Atlantic Highlands concerning appointment, termination, terms and conditions of employment, performance evaluation, promotion or discipline of any current or prospective officer or employee shall be in closed session unless the individual requests in writing that the discussion be held in open session. Such request must be granted. Prior to the discussion by the governing body or any body of the Borough of Atlantic Highlands concerning such matters, the Clerk shall notify the affected person(s) of the meeting date, time and place, the matters to be discussed and the person's right to request that the discussion occur in open session. In the event more than one person is affected by the discussion and one of the affected persons does not request that the discussion be in open session, then the discussion shall be in closed session. If the individual(s) does not request that the discussion be held in open session, the governing body of the Borough of Atlantic Highlands may, at its sole discretion, invite the affected individual(s) to attend the applicable portion of the closed session.

Processing and Orientation of New Employees Procedure:

All new regular full-time and regular part-time employees will be scheduled to meet with the Borough Administrator, Municipal Clerk and/or Department Head on their first day for a general orientation. Copies of all forms and acknowledgements must be returned to the Borough Clerk and/or the Human Resource Office for inclusion in the employee's official personnel file. The orientation will include:

- A tour of the appropriate facilities to acquaint the new employee with overall operations as they relate to the specific position;
- The completion of all pertinent personnel, payroll, insurance and pension forms;
- A review of the Employee Handbook and acknowledgement of receipt;
- A review of the Personnel Policies and Procedures Manual if the employee is a manager or supervisor and acknowledgement of receipt;
- The Employee Complaint Policy letter and acknowledgement;
- A safety orientation and acknowledgement; and
- Arrangements for the new employee to complete required PEOSHA safety training.

Initial Employment Period Procedure:

Except where State requirements direct otherwise, new employees or present employees transferring to a new position, will be hired subject to an initial employment period of not more than 90 days, as determined by the Borough Administrator. During this initial employment period, the new employee or transferee will be provided with training and guidance from the supervisor. At the end of the initial employment period, the supervisor will conduct an employee evaluation – see Performance Evaluation Procedure. New employees may be discharged at any time during this period if the Borough Administrator concludes that the employee is not progressing or performing satisfactorily. Under appropriate circumstances, the Borough Administrator may extend the initial employment period. (Newly hired employees are not eligible for payment of paid time off except holidays until the successful completion of their initial employment period.)

Nothing in the procedure set forth in this section shall alter Borough of Atlantic Highlands employment at will policy. Employment with Borough of Atlantic Highlands is at will and may be terminated at any time with or without cause or notice by the Borough of Atlantic Highlands or the employee.

Employee Handbook Procedure:

The Borough Administrator with the assistance of the Borough Clerk, Human Resources Officer and the Borough Attorney shall draft an Employee Handbook for the approval of the Borough Administrator. The same Handbook will be provided to all part-time and seasonal employees as well as for major bargaining groups if appropriate. Once approved, copies will be distributed and employees will be required to sign an acknowledgement of receipt that will be placed in the official personnel file. The Handbook will be revised and re-distributed whenever there is a significant change in personnel practice or every two years.

Performance Evaluation Procedure:

Periodic evaluations are critical to create a formal record of an employee's performance over time and establish a foundation for personnel actions such as promotion and termination. In addition to day-to-day feedback to the employee, a performance evaluation must be conducted for all employees at least annually. The completed appraisal becomes part of an employee's permanent record.

Performance discussions must also provide employees with guidance regarding their ability to meet job standards. Extraordinary skills or abilities should be recognized in addition to areas for improvement. Supervisors or Department Heads should review future training needs and career planning. The reviewer should also encourage the employee to make suggestions about how the department can improve. The reviewer should ask employees for feedback regarding the employee's skills as they relate to communication, team building, delegation, and sensitivity to needs of subordinates. Open communication is the key to improvement.

- **Setting the Stage:** The reviewer must create a productive climate for the discussion. In preparing the evaluation form, prior evaluations should be reviewed to identify trends. Employees must be notified in advance of the meeting and should be given a copy of the blank evaluation form. The meeting should be private without interruptions in a comfortable environment.
- **Confirm Expectations:** The reviewer should start the discussion of each performance area by reviewing expectations. Ask the employee to confirm the employee's understanding of job requirements. Refer to the job description as appropriate.
- **Rating:** Continue the discussion by giving the employee's rating in each performance area. The supervisor should be prepared to refer to documentation. Employees should be evaluated based on set standards, not as they compare to other employees. It is rare that any person's rating in all areas is either high or low. The evaluation should consider performance during the entire period, not just the recent past. Care should be taken to avoid allowing one aspect of a person's performance to overshadow all other performance factors be it positive or negative. Ideally, each performance area should be evaluated individually based on specific behaviors exhibited.

- **Discussing Future Plans:** This is where the reviewer should turn to the discussion to the future performance and development of the employee. A Counseling Action Plan form must be completed if any item is rated “Needs Improvement” or “Does Not Meet Minimum Standards.” Specific performance goals must be established for the next review period along with plans for achieving those goals.
- **Closing the Discussion:** When all performance areas have been discussed, close the discussion by summarizing all of ratings in an overall rating for the review period.

It is crucial that all reviewers complete the evaluation forms with care and with complete candor. Although reviewers are encouraged to set forth areas of strength and utilize tact in presenting criticism, it is important that all performance issues of any significance be addressed thoroughly and in unambiguous terms in the evaluation form, and verbally with the employee.

Exceeds Expectations means consistently exceeds established standards in most areas of responsibility. All requirements must be met and objectives achieved above the established standards.

Meets Job Requirements means all job requirements were met and planned objectives accomplished within established standards. There were no critical areas where accomplishments were less than planned.

Needs Improvement means performance in one or more critical areas does not meet expectations. Not all planned objectives were accomplished within the established standards and some responsibilities were not completely met.

Does Not Meet Minimum Standards means performance is unacceptable and important objectives have not been accomplished. Needs immediate improvement.

After completing the evaluation, the reviewer will return the form(s) with the signed acknowledgement to the Borough Administrator. After review by the Borough Administrator, the form(s) are to be forwarded to the Borough Clerk or the Human Resource Officer for inclusion in the employee’s official personnel file. As a part of the evaluation, employees have the right to request a conference with the Borough Administrator.

Disciplinary Action Procedure:

All employees are expected to meet the Borough of Atlantic Highlands work performance standards. The intent of the Disciplinary Action Procedure is to formally document problems and provide the employee with a reasonable time to improve performance. The process should encourage development by providing employees with guidance in areas that need improvement such as poor work performance, attendance problems, personal conduct, general compliance with the Borough of Atlantic Highlands policies and procedures and other disciplinary problems.

Should a supervisor believe that an employee is not conforming to the Borough of Atlantic Highlands policies and rules or to specific instructions, or has acted improperly, the supervisor will first privately discuss the matter with the employee to obtain the employee's view. If the supervisor determines that the employee has acted improperly, the supervisor shall take one of the following actions depending upon the gravity and the employee's past record. At the discretion of the supervisor and the Borough Administrator, action may begin at any step, and/or certain steps may be repeated or by-passed.

- **Verbal Reprimand:** Depending on the circumstances, the supervisor may verbally notify the employee that the employee's actions have been improper and warn the employee against further occurrences. This will be used for minor infractions (i.e. absenteeism, lateness) or minor performance deficiencies. The supervisor will prepare a record of the verbal reprimand including the date, time and what was discussed with the employee. This record must be forwarded to the Borough Administrator for review. The Borough administrator will then forward the record to the Borough Clerk or Human Resources Officer for the employee's official personnel file.
- **Borough Administrator Review:** Should the supervisor consider the offense sufficiently serious to warrant consideration by the Borough Administrator, the employee will be so advised and a meeting arranged with the Borough Administrator at the earliest possible date. All facts should be detailed at this meeting and, if possible, a determination will be made at that time of disciplinary action, if any.
- **Written Reprimand:** When a supervisor determines that a written reprimand is appropriate, the situation must be discussed with the Borough Administrator. The reprimand should clearly identify the problem and outline a course of corrective action within a specific time frame. The employee should clearly understand both the corrective action and the consequence (i.e., termination) if the problem is not corrected or reoccurs. The employee should acknowledge receipt of the warning and may include additional comments. A copy of the written reprimand with the signed acknowledgement and comments must be forwarded to the Borough Clerk or Human Resource Officer for the employee's official personnel file.
- **Suspension:** Whenever an employee is recommended for suspension, the Borough Administrator will make the decision and may seek the advice of the Borough Attorney if appropriate. Suspended Employees may request a hearing under the applicable grievance procedure.
- **Dismissal:** Whenever an employee is recommended for dismissal, the Borough Administrator will make the decision only after seeking the advice of the Borough Attorney. There must be a complete review of the employee's personnel file and all other facts to determine if there is sufficient cause for the dismissal. Terminated employees may request a hearing under the applicable grievance procedure.

Personnel File Procedure:

The official personnel files shall be maintained by the Borough Clerk and the Human Resources Officer and employee medical information will be maintained in a separate file. At least annually, the Borough Clerk and Human Resources Officer will review files to make sure they are up-to-date and will follow-up with the Department Heads as necessary.

The Official file shall include at least the following:

- The original application signed by the employee;
- Notes from any pre-employment interview and reference check;
- The original letter detailing an offer of employment and any additional correspondence concerning the employee's hiring;
- A signed acknowledgement that the employee received a copy of the Employee Complaint Policy letter;
- A signed acknowledgement that the employee has received the Employee Handbook;
- A signed acknowledgement that the employee received the safety orientation;
- Annual written performance evaluations including documentation that the evaluation was reviewed with the employee;
- Counseling Action Plans;
- Records relating to on-the-job accidents;
- Disciplinary actions including an acknowledgement that the employee was notified of the proposed disciplinary action and was given an opportunity to respond;
- Records relating to any other employment actions including promotions, demotions, transfers, resignations, leaves, etc.;
- Educational transcripts; and
- Any other pertinent information.

Employee Complaint Investigation Procedure:

Employees have the right to formally or informally report any statement, act, or behavior by a co-employee, supervisor, elected official or visitor that they believe to be improper.

- **Reporting:** Employees should be asked to report complaints in writing utilizing the Employee Complaint form, but are not compelled to do so.
- **Identification/Screening:** The supervisor, Department Head, Borough Clerk or Borough Attorney must report all written or verbal complaints to the Borough Administrator unless the complaint is against the Borough Administrator. Upon receipt, the Borough Administrator will determine if the complaint was made pursuant to the General Anti-Harassment Policy, the Anti-Sexual Harassment Policy, the Whistle Blower Policy, a grievance procedure or is another form of complaint. A file will be established including the written complaint, the investigation procedure followed and the response action plan. As soon as possible but no later than ten days after receiving the complaint, the Borough Administrator or investigator appointed by the Borough Administrator will interview the employee. If the employee is reluctant to sign a written complaint, the Borough Administrator or investigator will prepare written notes of the date, time and place of the complaint and the specific allegations. These notes will be read back to the employee who will be asked to affirm, preferably in writing the information's accuracy.
- **Investigation:** The Borough Administrator will seek the advice of the Borough Attorney when planning the investigation. The investigation should be conducted by the Borough Police Department or the Monmouth County Prosecutor's if it involves potential criminal charges. The investigation should establish the frequency and nature of the alleged conduct and whether the complaint coincides with other employment events such as a poor performance evaluation. The investigation should also determine if other employees were subjected to similar misconduct. It is important to protect the rights of both the person making the complaint and the alleged wrongdoer.
- **Response Plan – No Corrective Action Required:** The Borough Administrator will discuss the conclusions with the Borough Attorney and render a decision within fourteen days after the investigation is complete. If the validity of a complaint cannot be determined or the complaint is groundless, the complaining employee should be notified in writing. Care should be taken to avoid being too specific, confrontational or accusatory and to avoid any language that might be construed as defamatory. A general statement is usually more appropriate that the claim was thoroughly investigated, but could not be sufficiently documented or confirmed to justify taking formal action. The employee should be assured that future complaints will be investigated and that the Borough of Atlantic Highlands is committed to eliminating wrongful employment practices when they are found to exist. If the investigation reveals that the complainant intentionally and maliciously levied false charges against the alleged wrongdoer, the complainant must be notified of the seriousness of filing a false complaint, and the appropriate disciplinary penalty under the circumstances, up to and including termination.

- **Response Plan – Corrective Action Required:** If the investigation reveals that the complaint is justified and substantiated, the Borough Administrator will formulate with the advice of the Borough Attorney a corrective action plan as well as possible disciplinary action. The complaining employee will be notified, in writing that it appears that the complaint was justified and an appropriate response plan has been formulated. A copy of the response plan should be attached to the letter. The response plan should provide for appropriate remedial action to prevent a recurrence of the wrongful act or behavior.

Requests for Employment Verification and Reference Procedure:

Inquiries and written requests for references or employment verification regarding a current or former employee must be referred to the Borough Administrator or Borough Clerk. No employee may issue a reference letter without the permission of the Borough Administrator. Under no circumstances should any information be released over the phone.

In response to a request for information, the Borough Administrator or Borough Clerk will only verify an employee's name, dates of employment, job title, department and final salary. No other data or information will be furnished unless (1) the Borough of Atlantic Highlands is required to release the information by law or (2) the employee or former employee authorizes the Borough of Atlantic Highlands in writing to furnish this information and releases the Borough of Atlantic Highlands from liability.

Continuing Education Procedure:

The Borough of Atlantic Highlands, in conjunction with the Borough Attorney will arrange for employment practices seminars at least annually to train all managerial/supervisory personnel. The Borough of Atlantic Highlands will also offer non-mandatory training to all other employees with special emphasis on employee rights and protections under various Federal and State laws as well as Borough of Atlantic Highlands employment practices. Records will be maintained in the official personnel files of all employees trained under this procedure.

Managerial and supervisory personnel will also update employees periodically by department meetings and memos that should address specific problems and concerns that may arise. Every effort will be made to encourage employee suggestions about ways to avoid employer-employee disputes and violations of employment rights.

SECTION SIX:

Model Forms

- Notice of Personnel Discussion
- Sample Notices Concerning Whistleblower Act
- Employee Letter Concerning Employee Complaint Procedure
- Application for Employment
- NJ Division of Civil Rights Guide on Pre-Employment Inquiries
- Performance Appraisal
- Counseling Action Plan
- Employee Evaluation Checklist
- Index
- Receipt for Personnel Policies and Procedures Manual

BOROUGH OF ATLANTIC HIGHLANDS
NOTICE OF PERSONNEL DISCUSSION

To: _____

Address: _____

This is to notify you, pursuant to the Open Public Meeting Act, that the Atlantic Highlands Governing Body plans to discuss the subject matter(s) checked below relating to your employment.

- Application for Employment
- Promotion or Transfer
- Compensation
- Performance Evaluation
- Special Leave Request
- Grievance
- Discipline
- Possible Termination
- Other (Specify): _____

The discussion will take place at the following meeting(s):

Date of Meeting(s): _____

Time: _____

Location: _____

The discussion will be in closed session, not open to the public, unless before the meeting the Borough of Atlantic Highlands Clerk receives a request, in writing, in which you ask that the discussion be held in public. If the discussion will affect other employees or potential employees, it may be closed to the public unless all such affected persons submit such signed requests. You are not required to attend this meeting.

Notice Date: _____ Signed: _____ (title) _____

Conscientious Employee Protection Act "Whistleblower Act"

Employer retaliatory action; protected employee actions; employee responsibilities

1. New Jersey law prohibits an employer from taking any retaliatory action against an employee because the employee does any of the following:
 - a. Discloses, or threatens to disclose, to a supervisor or to a public body an activity, policy or practice of the employer or another employer, with whom there is a business relationship, that the employee reasonably believes is in violation of a law, or a rule or regulation issued under the law, or, in the case of an employee who is a licensed or certified health care professional, reasonably believes constitutes improper quality of patient care;
 - b. Provides information to, or testifies before, any public body conducting an investigation, hearing or inquiry into any violation of law, or a rule or regulation issued under the law by the employer or another employer, with whom there is a business relationship, or, in the case of an employee who is a licensed or certified health care professional, provides information to, or testifies before, any public body conducting an investigation, hearing or inquiry into quality of patient care; or
 - c. Objects to, or refuses to participate in, any activity, policy or practice which the employee reasonably believes:
 - (1) is in violation of a law, or a rule or regulation issued under the law or, if the employee is a licensed or certified health care professional, constitutes improper quality of patient care;
 - (2) is fraudulent or criminal; or
 - (3) is incompatible with a clear mandate of public policy concerning the public health, safety or welfare or protection of the environment.
N.J.S.A. 34:19-3.
2. The protection against retaliation, when a disclosure is made to a public body, does not apply unless the employee has brought the activity, policy or practice to the attention of a supervisor of the employee by written notice and given the employer a reasonable opportunity to correct the activity, policy or practice. However, disclosure is not required where the employee reasonably believes that the activity, policy or practice is known to one or more supervisors of the employer or where the employee fears physical harm as a result of the disclosure, provided that the situation is emergency in nature.

CONTACT INFORMATION

The following contact person has been designated to answer your questions or provide information regarding your rights and responsibilities under this act (N.J.S.A. 34:19-4):

Primary Contact: _____

Address: _____

Telephone Number: _____

This notice must be conspicuously displayed.

Once each year, employers must distribute notice of this law to their employees.
If you need this document in a language other than English
or Spanish, please call (609) 292-7832.

La Ley de protección al empleado consciente

“Ley de protección del denunciante”

Acciones de represalia del empleador; protección de las acciones del empleado

1. La ley de New Jersey prohíbe que los empleadores tomen medidas de represalia contra todo empleado que haga lo siguiente:
 - a. Divulgue o amenace con divulgar, ya sea a un supervisor o a una agencia pública toda actividad, directriz o norma del empleador o de cualquier otro empleador con el que exista una relación de negocios y que el empleado tiene motivos fundados para pensar que violan alguna ley, o en el caso de un trabajador licenciado o certificado de la salud y que tiene motivos fundados para pensar que se trata de una manera inadecuada de atención al paciente;
 - b. Facilite información o preste testimonio ante cualquier agencia pública que conduzca una investigación, audiencia o indagación sobre la violación de alguna ley, regla o reglamento que el empleador o algún otro empleador con el que exista una relación de negocios; o en el caso de un trabajador licenciado o certificado de la salud que facilite información o preste testimonio ante cualquier agencia pública que conduzca una investigación, audiencia o indagación sobre la calidad de la atención al paciente; o
 - c. Se opone o se niega a participar en alguna actividad, directriz o práctica que el empleado tiene motivos fundados para pensar que:
 - (1) viola alguna ley, o regla o reglamento que dicta la ley o en el caso de un empleado licenciado o certificado de la salud que tiene motivos fundados para pensar que se trata de la atención inadecuada al paciente;
 - (2) es fraudulenta o delictiva; o
 - (3) es incompatible con algún mandato establecido por las directrices públicas relacionadas con la salud pública, la seguridad o el bienestar o la protección del medio ambiente. Artículo 34:19-3 de las Leyes comentadas de New Jersey de protección del empleado consciente (N.J.S.A., por sus siglas en inglés)
2. No se puede acoger a la protección contra la represalia, cuando se hace una divulgación a un organismo público, a no ser que el empleado le informe al empleador de tal actividad, política o norma a través de un aviso por escrito y le haya dado al empleador una oportunidad razonable para corregir tal actividad, política o norma. Sin embargo, no es necesaria la divulgación en los casos en que el empleado tenga indicios razonables para creer que un supervisor o más de un supervisor del empleador tienen conocimiento de tal actividad, política o norma o en los casos en los que el empleado teme que tal divulgación pueda traer como consecuencia daños físicos a su persona siempre y cuando la naturaleza de la situación sea la de una situación de emergencia.

Información del Contacto

La persona siguiente para ha sido designada a contestar sus preguntas o, proporcionar información adicional relacionada con sus derechos y responsabilidades según lo indica esta ley (N.J.S.A. 34:19-4):

Nombre: _____

Dirección: _____

Número de teléfono: _____

Este aviso se debe exponer a la vista de todos.

Una vez por año, los empleadores deben de distribuir un aviso de esta ley a sus empleados. Si necesita este documento en algún otro idioma que no sea inglés o español, sírvase llamar al (609) 292-7832. Posiblemente, una carga nominal puede ser cobrada.



**BOROUGH OF ATLANTIC HIGHLANDS
Employee Complaint Form**

Date _____

Attach additional sheets if necessary to fully complete all questions

NAME: _____ **DEPARTMENT:** _____

TITLE: _____ **SUPERVISOR:** _____

Time period covered by this complaint: _____

Individuals who allegedly committed the acts being complained of:

Describe the nature and dates of the acts allegedly committed by each individual:

Identify all persons with knowledge of the complained conduct:

Are there any documents or other evidence that supports the occurrences described above?

If you previously complained about this or related acts to a supervisor or official, please identify the individual to whom you complained, the date of the complaint, and any action taken.

Have you missed any time from work or incurred any un-reimbursed medical expenses as a result of the alleged acts?

Are you afraid that someone may retaliate against you because you filed this complaint? If so, please identify the person(s) and indicate the reasons why you feel the person(s) may retaliate against you.

What is your requested remedy for this complaint?

ACKNOWLEDGMENT

The information provided above is true and correct to the best of my knowledge.

BY: _____ DATE: _____

To investigate your complaint, it will be necessary to interview you, the accused party, and any witnesses with knowledge of the allegations or defenses. All persons involved in the investigation will be notified that (1) the complaint is confidential, (2) that any unauthorized disclosures of information concerning the investigation or retaliation could result in disciplinary action up to and including discharge.

I am willing to cooperate fully in the investigation of my complaint and to provide whatever evidence is deemed relevant.

BY: _____ DATE: _____

BOROUGH OF ATLANTIC HIGHLANDS
100 FIRST AVENUE, ATLANTIC HIGHLANDS, NJ 07716

Date: _____

Employment Application:

<p>Applicant Information:</p> <p>Name (Last, First, Middle): _____</p> <p>Address: _____</p> <p>City/Town: _____</p> <p>Phone (Work): () _____ (Home): () _____</p> <p>Social Security Number: _____ - _____ - _____</p>

Position applied for: _____

Have you ever applied to the (local unit type) before: ___ Yes ___ No If yes, give date _____

Date you can start: _____ Salary desired: _____

Are you available to work: ___ Full time ___ Part time ___ Shift work ___ Temporary

Are you currently employed: ___ Yes ___ No May we contact you at work: ___ Yes ___ No

May we contact your current employer: ___ Yes ___ No

Are you currently on layoff status and subject to recall: ___ Yes ___ No

Do you possess a current driver's license: ___ Yes ___ No

Do you possess a current commercial driver's license: ___ Yes ___ No

Please list any endorsements: _____

If you are under eighteen years of age, can you provide proof of eligibility to work: ___ Yes ___ No

Are you legally eligible to work in the United States of America: ___ Yes ___ No
Pursuant to Federal Law, proof of US Citizenship or immigration status will be required if you are hired.

The Borough of Atlantic Highlands is an Equal Opportunity Employer M/F

Employment History: This section must be completed even if you attach a resume. List your last four employers, major assignments within the same employer. Begin with the most recent. Include any military service. Explain any gaps in employment in the space on this form marked comments located on the bottom of this page.

Employer:	Date started:	Date left:	Work performed/ responsibilities:
Address:	Starting Salary:		
Job Title:	Final Salary:		
Reason for leaving:			
Supervisor's name and phone number:			
May we contact for a reference: <input type="checkbox"/> Yes <input type="checkbox"/> No			
Employer:	Date started:	Date left:	Work performed/ responsibilities:
Address:	Starting Salary:		
Job Title:	Final Salary:		
Reason for leaving:			
Supervisor's name and phone number:			
May we contact for a reference: <input type="checkbox"/> Yes <input type="checkbox"/> No			
Employer:	Date started:	Date left:	Work performed/ responsibilities:
Address:	Starting Salary:		
Job Title:	Final Salary:		
Reason for leaving:			
Supervisor's name and phone number:			
May we contact for a reference: <input type="checkbox"/> Yes <input type="checkbox"/> No			
Employer:	Date started:	Date left:	Work performed/ responsibilities:
Address:	Starting Salary:		
Job Title:	Final Salary:		
Reason for leaving:			
Supervisor's name and phone number:			
May we contact for a reference: <input type="checkbox"/> Yes <input type="checkbox"/> No			

Comments:

Education: Provide information on your formal schooling and education. Include elementary, secondary, and post-secondary education, if any. Include any formal vocational or professional education. For high school and post-secondary education, indicate any major or specialty, such as Academic, Business, or Trade.

School:	Years completed: (Circle)	Graduated: (Circle)	Major Field:
High:	1 2 3 4	Yes No	
College:	1 2 3 4	Yes No	
Other:	1 2 3 4	Yes No	

Languages: List any foreign languages you know and indicate your level of proficiency.

Language:	Speak Some:	Speak Fluently:	Read:	Write:

Special Skills & Experience: State any special skills, experience, training, licenses, certifications or other factors that make you especially qualified for the position for which you are applying.

Comments & Additional Information: Is there any additional information about you we should consider?

References: Provide the names, addresses and phone numbers of three people whom we may contact as a reference. They should not be relatives or former supervisors.

Name & Address:	Phone Number:	Years Known:

Understandings and Agreements:

As an applicant for a position with the Borough of Atlantic Highlands, I understand and agree that I must provide truthful and accurate information in this application. I understand that my application may be rejected if any information is not complete, true and accurate. If hired, I understand that I may be separated from employment if the Borough of Atlantic Highlands later discovers that information on this form was incomplete, untrue, or inaccurate. I give the Borough of Atlantic Highlands the right to investigate the information I have provided, talk with former employers (except where I have indicated they may not be contacted). I give the Borough of Atlantic Highlands the right to secure additional job-related information about me. I release the Borough of Atlantic Highlands and its representatives from all liability for seeking such information. I understand that the Borough of Atlantic Highlands is an equal-opportunity employer and does not discriminate in its hiring practices. I understand that the Borough of Atlantic Highlands will make reasonable accommodations as required by the Americans with Disabilities Act. I understand that, if employed, I may resign at any time and that the Borough of Atlantic Highlands may terminate me at any time in accordance with its established policies and procedures. No representatives of the Borough of Atlantic Highlands may make any assurances to the contrary. I understand that any offer of employment may be subject to job-related medical, physical, drug, or psychological tests. I also understand that some positions may involve complete background and criminal checks. *For your application to be considered, you must sign and date below.*

Applicant's Signature _____ Date _____

Voluntary Affirmative Action Information

You are not required to provide this information. Provide only if you wish.

If you provide information on this page, it will be filed separately from the job application. This information will be used only for purposes of the affirmative action program

Applicant Information:

Name: _____

Address: _____

City/town: _____

Phone: () _____ Position Applied For: _____

How did you learn about this position? Advertisement Employment Agency
 Friend Relative Walk-in Other Explain _____

Information Regarding Status:

Gender: Male Female

Equal Employment Opportunity identification groups:

White African-American (non-Hispanic)

Hispanic American Indian/Alaskan native

Asian/Pacific Islander Other _____

Other protected Groups:

Individual with a disability

Vietnam-era veteran (served between 1964 and 1975)

Disabled veteran

For Borough of Atlantic Highlands use only

Hired: Yes No Position _____ Date _____

Which EEO job classification best describes the position for which the applicant applied?

1. Officials and Managers

4. Sales workers

7. Operators(semi-skilled)

2. Professionals

5. Office and clerical workers

8. Laborers (unskilled)

3. Technicians

6. Craft workers (skilled)

9. Service workers

(local unit type) Official _____ Date _____

This page for Borough of Atlantic Highlands use only!
Results of interview

Interviewer: _____

Date: _____ **Time:** _____

NJ DIVISION ON CIVIL RIGHTS GUIDE ON PRE-EMPLOYMENT INQUIRIES

Category	It is discriminatory to inquire about:	Some examples of acceptable inquiries:
Name	<ul style="list-style-type: none"> a) The fact of a change of name or the original name of an applicant whose name has been legally changed b) Maiden name 	Whether or not the applicant has ever worked under another name or was the applicant educated under another name. (Allowable only when the data is needed to verify the applicant's qualifications)
Birthplace and Residence	<ul style="list-style-type: none"> a) Birthplace of applicant b) Birthplace of applicant's parents c) Requirement that applicant submit birth certificate, naturalization or baptismal record d) Own home, rent, board or live with parents e) Citizenship 	<ul style="list-style-type: none"> a) Are you in the United States on a visa, which prohibits you from working here? b) Are you either a US citizen or a permanent resident alien?
Creed and Religion	<ul style="list-style-type: none"> a) Applicant's religious affiliation b) Church, parish, or religious holidays observed by applicant 	
Race or Color	<ul style="list-style-type: none"> a) Applicant's race b) Color of applicant's skin, eyes, hair, etc. c) Driver's license number 	
Photographs	<ul style="list-style-type: none"> a) Photographs with application b) Photographs after interview, but before a hiring 	
Age	<ul style="list-style-type: none"> a) Date of birth or age of applicant b) Age specifications, limitations, or implications in a newspaper advertisement which might bar workers under or over a certain age c) Driver's license number 	Applicant may be asked if he/she is over the minimum legal age and under a bona fide mandatory retirement age
Language	<ul style="list-style-type: none"> a) Applicant's mother tongue b) Language commonly used by applicant at home c) How the applicant acquired ability to read, write, or speak a foreign language 	Language applicant speaks and/or writes fluently (only if job related)
Relatives	Name and/or address of any relative of the applicant	Name and address of person to be notified in case of accident or emergency
Military Experience	<ul style="list-style-type: none"> a) Applicant's military experience in other than United States Armed Forces b) National Guard or Reserve Units of applicant c) Draft classification or other eligibility for military service d) Applicant's whereabouts during periods of armed conflict e) Dates, conditions and type of discharge 	<ul style="list-style-type: none"> a) Military experience of applicant in Armed Forces of United States only when used for employment history b) Whether applicant has received any notice to report for duty in Armed Forces

Category	It is discriminatory to inquire about:	Some examples of acceptable inquiries:
Organizations	Any clubs, social fraternities, sororities, societies, lodges, or organizations to which the applicant belongs	Membership in a union, professional or trade organization
References	The name of applicant's pastor or religious leader	Names of persons willing to provide professional and/or character references for applicant
Sex and Marital Status	a) Sex or marital status or any questions which would be used to determine same b) Number of dependents, number of children c) Spouse's occupation	
Arrest and Conviction Record	The number and kind of arrests of an applicant	Convictions which bear a relationship to the job
Height and Weight	Any inquiry into height or weight of applicant	
Physical Disabilities	Any inquiry as to physical disability, which has no direct bearing on satisfactory performance of the specific job in question. (For example, questions as to the mobility of a person without the use of his or her legs, when the job in questions involves working in a stationary position.)	Does applicant have any physical disability, which would prevent him or her from satisfactorily performing the job? (For example, questions concerning hearing impairment are acceptable on applications for a telephone operation position.)
Education	Whether or not the applicant is a high school graduate	a) Show highest grade completed b) Detail your educational background

Borough of Atlantic Highlands

PERFORMANCE APPRAISAL

EMPLOYEE NAME: _____ SUPERVISOR: _____

DEPARTMENT/JOB TITLE: _____ DATE OF HIRE: _____

PRESENT REVIEW DATE: _____ LAST REVIEW DATE: _____ TIME IN POSITION (YRS.): _____

Use the Comments section to note goals being appraised and to provide future goals.

Overall Rating (circle)

1 – Does not meet minimum standards 2 - Needs Improvement 3 – Meets Job Requirements 4 – Exceeds Expectations

TRAINING/ JOB KNOWLEDGE: *Consider knowledge of methods, techniques, procedures, tools, and maintenance of certifications necessary to perform the position.*

Lets certification expire. No desire to improve skills. Insufficient knowledge and understanding of the job.

New in a position and still learning. Often requires additional instruction. Making progress, but not fully proficient. Needs to improve certain skills or job knowledge.

Fully understands job responsibilities. Maintains needed certification. Can operate all equipment required to perform his or her job.

Takes the initiative to improve job through evaluation of job processes. Can lead work group through unusual or unique situations.

Comments:

PERFORMANCE: *Consider dependability, communication skills, and the quality and quantity of work based on established standards.*

Frequently damages government property and/or equipment. Work not up to expectations.

Needs a better grasp of job. New employee still in learning process, not yet proficient. Not always as productive as expected.

Completely performs job meeting all job standards. Consistently provides quality work requiring minimal revision to correct errors.

Job output continuously above standards and before deadlines. Takes initiative to take on other tasks whenever possible.

Comments:

WORK CONDUCT: *Consider employee’s interest in the position, commendations received, organizational support, personal appearance, and disciplinary actions.*

Frequently or repeatedly receives disciplinary actions and substantiated complaints from the community and co-workers.

Occasionally has disciplinary problems, but is working to correct behavior. Needs to project a positive outlook and pleasant manner.

Never has any discipline problems. Supervisor has complete trust in employee. Always conforms to dress code.

Consistent positive methods and behaviors, which translates into quality work. Has pride in work. Influences others in a positive way.

Comments:

COOPERATION: *Consider teamwork, or the ability to work with others in a cooperative and productive manner.*

Seldom works well with others. Difficult to work with. Does not promote teamwork. Files unsubstantiated grievances.

Slow to help others. Does not readily accept additional assignments required of job. Lack of tact or consideration for others.

Fully cooperates with co-workers. Accepts new ideas. Helps others. Willing to work overtime as needed.

Continually goes out of way to help co-workers. Learns other job responsibilities to aid in coverage. Fosters teamwork.

Comments:

SAFETY: *Consider the respect shown for self, co-workers and public.*

Does not adhere to safety rules. Repeatedly reprimanded for safety rule infractions.

Sometimes disregards safety procedures or misuses equipment.

Operates equipment and performs tasks within applicable safety standards. Reports all safety hazards.

Pays special attention to unsafe working conditions. Helps increase awareness of safety issues in work group. Suggests safety improvements.

Comments:

CUSTOMER SERVICE: Consider responsiveness to public the needs and requests.

- Responds inappropriately to questions, requests, or situations.
- Occasionally does not respond tactfully or completely.
- Exhibits courtesy and tact. Answers questions or refers to the appropriate party.
- Responds to requests with enthusiasm and a sense of commitment. Always follows through by providing or obtaining complete information.

Comments:

JUDGMENT: Consider ability to produce quality work in a cost conscious manner without needing guidance from manager.

- Constantly uses poor judgment occasionally increasing costs. Requires close and constant supervision.
- Often afraid to make and take responsibility for decisions. Needs to better identify and communicate problems.
- Exemplifies good sense of judgment. Not afraid to make decisions when provided information. Learns from mistakes.
- Anticipates potential problems. Takes full responsibility for mistakes. Takes initiative to obtain information.

Comments:

ATTENDANCE: Consider absenteeism and punctuality.

- Frequently arrives to work late. Excessive absenteeism beyond allotted time.
- Occasionally arrives late. Uses nearly all allotted sick time each year.
- Always arrives on time. Takes an average amount of sick time.
- Always prepared for work. Highly reliable attendance.

Comments:

VOLUNTEER: Consider willingness to volunteer at work and in the community.

- Never volunteers to help. Puts down others who do volunteer work.
- Usually not interested in volunteering for projects, teams, etc.
- Willing to volunteer if asked to volunteer.
- Actively seeks opportunities to volunteer at both work or in the community.

Comments:

DIRECTING WORK: Consider planning, organizing, problem solving, leadership, and supervisory skills.

Does this person have supervisory responsibilities?

- All the time as part of job requirement.
- Supervises on an as needed basis.

- Continually fails as a supervisor. Lack of leadership, planning, and organizational skills. Unit does not achieve objectives. Does not treat subordinates fairly.
- New supervisor and still learning. Making progress, but not fully proficient. Having trouble making leap from co-worker to supervisor.
- Fully proficient and competent leader. Delegates when needed. Solves problems and makes decisions. Is in complete control of department and sets an example.
- Goes out of way to help subordinates. Consistently treats all employees fairly. Develops highly effective work plans. Assumes responsibility for solving problems.

Comments:

EMPLOYEE COMMENTS:

I have reviewed the appraisal and discussed its contents with my supervisor.

EMPLOYEE SIGNATURE: _____ **DATE:** _____

SUPERVISOR SIGNATURE _____ **DATE:** _____

Employee must achieve the following goals in order to reach acceptable standards:

Employee should reach these goals by:

- Immediately
- Employee is on a probationary status and will be re-evaluated on _____
- Employee is Suspended: Dates: _____

Consequences of failure to improve or achieve goals:

- May result in further disciplinary action, up to and including termination.
- Termination.

Employee's Comments:

I have read the above. I understand that it constitutes a warning and I understand the amount of time I have to attain the stated performance goals. I also understand the consequences of my failure to improve or attain the above goals.

Employee Signature: _____ **Date:** _____

Department Head Signature _____ **Date:** _____

(CEO title) Signature: _____ **Date:** _____

Borough of Atlantic Highlands
EMPLOYEE EVALUATION CHECKLIST

BE PREPARED

- Know the objectives and goals of the meeting.

TIME AND PLACE

- Choose a quiet, private spot with as few interruptions as possible.

CONDUCTING THE INTERVIEW

- Create a positive environment and help the employee feel at ease.
- Give balanced feedback, both positive and negative, but start with the positive.
- Focus on the job, NOT the person.
- Ask questions and allow the employee to provide feedback.
- When discussing areas for improvement, discuss methods and objectives for improving.
- Discuss possibilities for advancement, the employee's aspirations and professional development necessary to be a candidate for such future positions.

CONCLUSION

- Summarize and review the important points of the discussion.
- Restate the action steps that have been recommended and provide a time frame for completion.
- Make sure employee reviews the appraisal and provides comments.
- Have employee sign the acknowledgement that the employee has read the appraisal (does not signify agreement with the content).

FOLLOW-UP

- Follow-up with the employee to see how plans are proceeding within the given time frames.
- Offer the employee assistance in achieving objectives and encourage discussion of successes and obstacles.

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Receipt for Personnel Policies and Procedures Manual

I acknowledge that I have received a copy of Borough of Atlantic Highlands Personnel Policies and Procedures Manual. I agree to read it thoroughly. I agree that if there is any policy or provision in the manual that I do not understand, I will seek clarification from my supervisor, Department Head, Borough Clerk or the Borough Administrator. I understand that Borough of Atlantic Highlands is an "at will" employer and consistent with applicable Federal and State law, (as well as applicable bargaining unit agreements), and employment with the Borough of Atlantic Highlands is not for a fixed term or definite period and may be terminated at the will of either party, with or without cause, and without prior notice. No supervisor or other representative of the Borough of Atlantic Highlands has the authority to enter into any agreement for employment for any specified period of time, or to make any agreement contrary to the above.

In addition, I understand that this manual states the Borough of Atlantic Highlands personnel policies in effect on the date of publication. I understand that nothing contained in the manual may be construed as creating a promise of future benefits or a binding contract with Borough of Atlantic Highlands for benefits or for any other purpose. I also understand that these policies and procedures are continually evaluated and may be amended, modified or terminated at any time.

Please sign and date this receipt and return it to the Borough Clerk or Human Resource Officer.

Date: _____

Signature: _____

Print Name: _____

Department: _____

